June 28, 2019

The Honorable Regina E. Cobb
Chairman, Joint Legislative Budget Committee
Arizona House of Representatives
1700 West Washington
Phoenix, Arizona 85007

Re: Arnold v. Sarn Report

Dear Representative Cobb:

The Arizona Health Care Cost Containment System (AHCCCS) is submitting this Arnold v. Sarn report, as required by Laws 2018, Second Regular Session, Chapter 276, Section 10:

On or before June 30, 2019, the AHCCCS Administration shall report to the Joint Legislative Budget Committee on the progress in implementing the Arnold v. Sarn lawsuit settlement. The report shall include at a minimum the Administration’s progress toward meeting all criteria specified in the 2014 joint stipulation, including the development and estimated cost of additional behavioral health service capacity in Maricopa County for supported housing services for 1,200 class members, supported employment services for 750 class members, 8 assertive community treatment teams and consumer operated services for 1,500 class members. The Administration shall also report by fund source the amounts it plans to use to pay for expanded services (General Appropriation Act footnote).

This report fulfills the deliverable due June 30, 2019.

Arnold v. Sarn, the longest standing class action lawsuit in Arizona, was successfully exited by AHCCCS, the Governor’s Office and Maricopa County on July 1, 2016. The requirements detailed in the Arnold exit agreement, filed in March 2014, were met and surpassed by AHCCCS providers, as demonstrated in this report. The delivery of behavioral health services to AHCCCS members determined to be Seriously Mentally Ill (SMI) is primarily managed through contract with Regional Behavioral Health Authority (RBHA) Contractors. Mercy Care is the RBHA in Maricopa County. This report was last submitted to the Committee in a letter dated June 29, 2018.

Specific to the Arnold v. Sarn reporting requirement, AHCCCS has determined that increased capacity is defined by member utilization of the targeted services for Mercy Care members who are determined to be SMI, inclusive of Assertive Community Treatment (ACT), Peer Support, Supported Employment and Supported Housing in Maricopa County for both Title XIX/XXI and Non-Title XIX/XXI SMI members. The demonstrated results of increased capacity are being reported in this submission using the same format and methodology as previously reported.

Supportive Housing services are broken out to separately identify services that include Rental Subsidies and Wrap-around Services in order to demonstrate a clearer picture of the service utilization and associated funds used to pay for the increased capacity.

Data sources are identified and definitions are provided in the Table footnotes. Exhibit 1 details service capacity (Table 1) and the projected cost by fund source for those services (Table 2) for the June 2019 legislative report requirement as of April 2019.
### EXHIBIT 1 – June 2019 Report, Table 1

<table>
<thead>
<tr>
<th>Service</th>
<th>2014 Joint Settlement Targets</th>
<th>July 2016 Settlement Fulfillment</th>
<th>Additional Capacity Measured as of April 2019</th>
<th>Total Capacity Measured as of April 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Title XIX/XXI and Non-Title XIX/XXI</td>
<td></td>
<td></td>
<td>Title XIX/XXI and Non-Title XIX/XXI</td>
</tr>
<tr>
<td>Assertive Community Treatment</td>
<td>8 Teams</td>
<td>8</td>
<td>1</td>
<td>9</td>
</tr>
<tr>
<td>Peer Support</td>
<td>1,500 Class Members</td>
<td>1,500</td>
<td>719</td>
<td>2,219</td>
</tr>
<tr>
<td>Supported Employment</td>
<td>750 Class Members</td>
<td>750</td>
<td>388</td>
<td>1,138</td>
</tr>
<tr>
<td>Supported Housing*</td>
<td>1,200 Class Members</td>
<td>1,200</td>
<td>4305</td>
<td>5,505</td>
</tr>
</tbody>
</table>

*Rental Subsidies

*Wrap-around Svs

Total

<table>
<thead>
<tr>
<th>Total Capacity Measured as of April 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>5,505</td>
</tr>
</tbody>
</table>

1. Total number of teams since June 2014
2. Unduplicated count of members using a monthly average of one quarter - based on claims data (H2025-Ongoing Support to Maintain Employment, H2026-Ongoing Support to Maintain Employment and H2027-Pre-Job Training and Development based on a 90 day claim lag)
3. Unduplicated count of members for one month - based on provider reported data
4. Unduplicated count of members for one month - based on claims data (H2014-Skills Training and Development, H2017-Psychosocial Rehabilitation Service, T1019-Personal Care Services and/or T1020-Personal Care Services based on a 90 day claim lag)
5. Number of members receiving rental subsidies - reported in the month of April 2019

*Rental subsidies - a supported housing service funded through the General Fund. Subsidies are not a Title XIX covered service. They are intended to support individuals to obtain and maintain housing in an independent community setting, including an apartment or home owned or leased by a subcontracted provider.

*Wrap-around Services - Medicaid funded support services, based upon an individual’s needs and preferences, designed to help individuals choose, get and keep independent housing in the community.
EXHIBIT 1 – June 2019 Report, Table 2
Costs are Annualized Based on Average Costs during Contract Year Ending 2018

<table>
<thead>
<tr>
<th>Service</th>
<th>General Fund ¹</th>
<th>Title XIX/XXI</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assertive Community Treatment</td>
<td>$5,638,649</td>
<td>$7,411,351</td>
<td>$13,050,000</td>
</tr>
<tr>
<td>Peer Support</td>
<td>$628,838</td>
<td>$883,891</td>
<td>$1,512,729</td>
</tr>
<tr>
<td>Supported Employment</td>
<td>$626,788</td>
<td>$893,361</td>
<td>$1,520,149</td>
</tr>
<tr>
<td>Supported Housing*²</td>
<td>$24,161,648</td>
<td>$20,752,683</td>
<td>$44,914,331</td>
</tr>
<tr>
<td>*Rental Subsidies</td>
<td>$12,604,800</td>
<td></td>
<td></td>
</tr>
<tr>
<td>*Wrap-around Svcs</td>
<td>$32,309,531</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>$44,914,331</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

¹General Fund represents covered services to Non-Title XIX/XXI members, Non-Title XIX/XXI covered services to Title and Non-Title XIX/XXI members, and the state match for Title XIX/XXI members.

²Rental subsidies, which are part of Supported Housing, are funded with 100% General Fund.

*Rental subsidies - a supported housing service funded through the General Fund. Subsidies are not a Title XIX covered service. They are intended to support individuals to obtain and maintain housing in an independent community setting, including an apartment or home owned or leased by a subcontracted provider.

*Wrap-around Services - Medicaid funded support services, based upon an individual’s needs and preferences, designed to help individuals choose, get and keep independent housing in the community.

Using Substance Abuse and Mental Health Services Administration (SAMHSA) best practices for service delivery in the community and audit tools, Maricopa County is the first county to implement fidelity review to the SAMHSA model of care for four services at the same time. These services are Assertive Community Treatment (ACT), Permanent Supportive Housing, Supported Employment and Consumer Operated Services (Peer-run Services).

The corresponding technical assistance given to providers has resulted primarily in sustained or continued improvement in the quality of services provided in Maricopa County for members determined to be SMI. AHCCCS has contracted with the Western Interstate Commission for Higher Education (WICHE) to conduct fidelity reviews using the SAMHSA best practice tools and to provide technical assistance as needed. The reviews have been conducted since Fiscal Year 2015. The average performance of community services providers is shown below in Exhibit 2.
EXHIBIT 2 – Provider Fidelity

<table>
<thead>
<tr>
<th>Type of service:</th>
<th>Year 1 average (FY 2015)</th>
<th>Year 2 average (FY 2016)</th>
<th>Year 3 average (FY 2017)</th>
<th>Year 4 average (FY 2018)</th>
<th>Year 5 average (FY 2019)</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACT</td>
<td>74.8%</td>
<td>75.%</td>
<td>76.9%</td>
<td>80.6%</td>
<td>80.3%</td>
</tr>
<tr>
<td>Permanent Supportive Housing</td>
<td>54.0%</td>
<td>67.%</td>
<td>73.1%</td>
<td>81.3%</td>
<td>74.3%</td>
</tr>
<tr>
<td>Supported Employment</td>
<td>67.8%</td>
<td>81.%</td>
<td>79.0%</td>
<td>82.5%</td>
<td>86.0%</td>
</tr>
<tr>
<td>Consumer Operated Services</td>
<td>86.9%</td>
<td>91.%</td>
<td>94.4%</td>
<td>95.7%</td>
<td>97.6%</td>
</tr>
</tbody>
</table>

From Fiscal Year 2019, increased fidelity to the model was demonstrated in two of the service areas. One service area remained flat, and one area saw decrease from FY 2018. The decline for Permanent Supportive Housing (PSH) may be reflective of the change made in the fidelity audit review methodology to focus the 2018-2019 review on only those providers who scored less than 80% on the 2017-2018 audits.

To further improve services for members determined to be SMI across the state, AHCCCS expanded Technical Assistance regarding the provision of SAMHSA best practice models and tools to the RBHAs in Greater Arizona in 2019. This expansion includes Steward Health Choice (Northern RBHA) and Arizona Complete Health - Complete Care Plan (Southern RBHA).

Additional Settlement Service Results
(Point in Time - April 2019 Mercy Care Report)

The following utilization information encompasses a broader membership than the utilization information reported in Exhibit 1, Table 1. As such, the numbers of members reported for the same service will not match.

Arizona State Hospital (ASH):
In accordance with the exit agreement, AHCCCS has complied with the census limitation of 55. There are never more than 55 class members receiving treatment at ASH at one time.

Supervisory Care Homes:
AHCCCS has not encouraged or recommended that members reside in supervisory care homes.

Crisis Services:
Crisis services are available to any individual who calls a RBHA’s toll-free hotline (open 24-hours a day, seven days a week). A total of 18,911 unique callers utilized the crisis hotline in Maricopa County in one month’s time as of April 2019. During the same time, 235 crisis mobile teams were dispatched to assist members, and 933 members were involved in crisis stabilization. Access to crisis services including mobile crisis and stabilization never requires AHCCCS eligibility or enrollment, or other eligibility and enrollment.

Assertive Community Treatment (ACT):
There are 24 ACT teams, including four specialty teams. The ACT model requires 12 staff per 100 members. There are 2,263 members receiving ACT services. This is a 94.29% census rate, which is slightly up from 92.75% as reported in the June 2018 Arnold v. Sarn Legislative Report.

Three of the specialty teams are forensic ACT teams (fACT), working directly with individuals with a serious mental illness who are leaving incarceration. These teams work with members before their release to ensure members are not released to the streets, homeless. Additionally, the fACT teams work with the network of municipal mental health courts across the county, in collaboration with Mercy Care to prevent recidivism among members. The other specialty team is a medical specialty team (mACT).
Peer Support:
A total of 6,656 members received and participated in family and peer support services. This number has remained relatively stable since the June 2018 Arnold v. Sarn Legislative Report.

Supported Employment:
A total of 1,600 members received supported employment services. Services may include: assistance in preparing for, identifying, attaining and maintaining competitive employment, job coaching, transportation, assistive technology, specialized job training and individually tailored supervision. A total of 164 members (down from 180) received referrals to Vocational Rehabilitation; and 206 members secured full time employment and 319 members secured part time employment with the support of Mercy Care’s contracted network of employment support providers.

Supportive Housing:
A total of 5,505 members received supportive housing services. These services may include: rental subsidies, vouchers and bridge funding to cover deposits and other household necessities. Supportive housing also includes support services provided by ACT teams and housing navigators.

Should you have any questions, please contact Judie Walker at 602-417-4115.

Sincerely,

Jami Snyder
Director

cc: The Honorable David Gowan, Arizona State Senate
    Christina Corieri, Senior Policy Advisor, Office of the Governor
    Matthew Gress, Director, Governor’s Office of Strategic Planning and Budgeting
    Brittany Dettler, Budget Analyst, Governor’s Office of Strategic Planning and Budgeting
    Richard Stavneak, Director, Joint Legislative Budget Committee