Agreement No.: DS22-03132

Description: Coordination of Services – Serious Mental Illness



Agreement between the Arizona Department of Economic Security ("ADES") and the Arizona Health Care Cost Containment System ("AHCCCS" or "Contractor")

A.R.S. § 35-148(A) authorizes a State Agency to reimburse for services performed or to advance funds to another State Agency for services to be performed pursuant to an Interagency Service Agreement and authorizes such funds to be credited to the appropriation account of the agency performing the services for use by such agency.

The term of this Agreement shall begin on July 1, 2021 or the date of last signature, whichever is later, and shall end on June 30, 2026, unless otherwise amended.

**THEREFORE**, it is agreed that ADES and AHCCCS (the "Parties") shall abide by all the terms and conditions of this agreement.

THE SIGNATORY CERTIFIES POSSESSING THE AUTHORITY TO BIND HIS/HER STATE AGENCY TO THIS AGREEMENT.

FOR AND ON BEHALF OF THE ARIZONA DEPARTMENT OF ECONOMIC SECURITY:	FOR AND ON BEHALF OF THE ARIZONA HEALTH CARE COST CONTAINMENT SYSTEM – DIVISION OF HEALTH CARE MANAGEMENT
	Signature Meggan LaPorte (Jul 9, 2021 16:22 PDT)
Procurement Officer Signature	
David Steuber	Printed Name: Meggan LaPorte, MSW, CPPO
Printed Name	
Chief Procurement Officer Title	Title: Chief Procurement Officer
July 22, 2021 Date	Date Jul 9, 2021
ADES Contract Number	Contract Number: YH21-0121

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### 1.0 ADES VISION AND MISSION STATEMENTS

- 1.1. ADES Vision: All Arizonans who qualify receive timely ADES services and achieve their potential.
- 1.2. <u>ADES Mission</u>: The Arizona Department of Economic Security makes Arizona stronger by helping Arizonans reach their potential through temporary assistance for those in need, and care for the vulnerable.

#### 2.0 Purpose of Agreement

- 2.1. Background: Effective delivery of vocational services to persons determined to have a Serious Mental Illness (SMI) is dependent upon a philosophy within both the mental health and vocational rehabilitation systems that employment and economic self-sufficiency are integral parts of recovery and planning for individuals determined SMI, and that meaningful work provides opportunities for their integration into the community and reduces the need for expensive mental health interventions.
- 2.2. The purposes of this Agreement are to:
- 2.2.1. Enhance the ability of the target population to take their rightful places as participating members of the workforce and in their communities by increasing the number of successfully employed mutual clients who are satisfied with their vocational roles and environments.
- 2.2.2. Enhance program delivery methods and provide customized employment services to mutual program participants by:
  - Expanding and providing a continuum of services when transitioning from prevocational services to vocational services. Through service coordination between ADES/RSA and AHCCCS, a structured statewide referral process will be implemented to ensure the quickest and highest level of care provided to mutual program participants while adhering to evidence-based practice.
  - 2. Training RSA staff in the area of psychiatric disabilities to be able to effectively serve individual needs.
  - 3. Determining RSA eligibility as soon as possible, with the best practice of Eligibility Determination occurring within 30 days of a signed VR Application.
  - 4. Ensuring coordination, cooperation and collaboration efforts between AHCCCS and ADES/RSA through a coordinator position established by each agency.
  - 5. Serving as a framework for bringing together the resources of two systems, building upon existing efforts, and facilitating a broad spectrum of joint State and local initiatives.
- 2.2.3. Achieve the full inclusion of community partners in service delivery, including Community Rehabilitation Providers, persons receiving services, advocates, family members, employers, training facilities, and other pertinent stakeholders from communities.
- 2.2.4. Provide procedures for coordination of services, conditions, terms, and interagency dispute resolution.

### 3.0 DEFINITIONS

- 3.1. Arizona Department of Economic Security (ADES) A government agency of the State of Arizona, providing a variety of social support services to Arizona residents.
- 3.2. Arizona Health Care Cost Containment System (AHCCCS) Founded in 1982, the Arizona Health Care Cost Containment System (written as AHCCCS and pronounced 'access') is Arizona's Medicaid program. Medicaid is a Federal healthcare program jointly funded by the Federal and State governments for individuals and families who may qualify for acute or long-term services.
- 3.3. Arizona Revised Statutes (ARS) The name given to the statutory laws in the State of Arizona.
- 3.4. Community Rehabilitation Provider (CRP) An agency or individual approved to provide employment support to individuals with disabilities served by RSA/VR.
- 3.5. Extended Supported Employment (ESE) Ongoing services (Job Coaching) needed to support and maintain an individual with a disability in employment after the RSA/VR program terminates employment support services. These services are funded by the MCO.
- 3.6. Individualized Plan for Employment (IPE) A written program of services developed with the client that comprehensively documents the goals, responsibilities, and services necessary for a client to obtain employment.

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- 3.7. Managed Care Organization (MCO) An organization that combines the functions of health insurance, delivery of care, and administration.
- 3.8. Mutual Program Participants persons who have been determined to have a Serious Mental Illness, are enrolled members of AHCCCS, and receive enhanced and structured vocational rehabilitation services from the Rehabilitation Services Administration. Also "mutual clients."
- 3.9. Rehabilitation Services Administration (RSA) An administration within ADES that oversees several programs which are designed to assist eligible individuals who have disabilities to achieve employment outcomes and enhanced independence by offering comprehensive services and supports.
- 3.10. Serious Mental Illness (SMI) SMI is not a diagnosis, but rather a determination from criteria that qualifies individuals for extra support. Arizona's definition of SMI is as follows: Individuals who exhibit emotional or behavioral functioning which is so impaired as to interfere with their capacity to remain in the community without supportive treatment of a long-term duration. In these persons, mental disability is severe and persistent, resulting in a long-term limitation of their functional capacities for primary activities of daily living such as interpersonal relationships, homemaking, self-care, employment and recreation.
- 3.11. Service Plan Written details of the supports, activities, and resources required for the individual to achieve personal goals. The Service Plan is developed to articulate decisions and agreements made during a personcentered process of planning and information gathering.
- 3.12. Staffing a meeting held among staff members to discuss the status and progress of one or more mutual program participants and plan future treatment and/or services.
- 3.13. Vocational Rehabilitation (VR) A program under RSA that provides a variety of services to persons with disabilities, with the ultimate goal to prepare for, enter into, or retain employment.

### 4.0 SERVICE DESCRIPTION

- 4.1. Joint and coordinated service delivery will be accomplished through:
- 4.1.1. Service provision to mutual clients in the most integrated setting possible to meet their vocational needs and integration in the community.
- 4.1.2. A continuum of service delivery when transitioning mutual program participants within both service systems (e.g. prevocational services to vocational services, job placement services to extended supported employment services, etc.) as follows;
  - AHCCCS, through MCOs, have clinical program sites. Clinical Team/Recovery Team members (e.g. Case Manager, Peer/Family Mentor, Psychiatrist/Nurse Practitioner, Employment Staff, Nurse, Behavioral Health Service Providers, etc.) will develop and oversee Service Plans. RSA staff will be involved in Service Plan development.
  - 2. An RSA staff person (e.g. VR Counselor, Unit Supervisor, and/or Rehabilitation Technician) will be assigned to each clinical program site. Clinical program sites that require assigned VR Counselors are determined by AHCCCS and ADES/RSA, and decisions are based upon SMI enrollment and other pertinent factors.
    - a. The assigned RSA staffer shall participate at the highest level possible at the assigned clinical program site.
    - b. The RSA staffer will provide orientation to VR services at the assigned clinical program site at a minimum of one time per month. The RSA staffer will utilize the Vocational Rehabilitation Referral Feedback form (Exhibit A) when conducting VR Orientations at the clinical site. Copies of the Vocational Rehabilitation Referral Feedback form will be provided to the clinical employment staff to be placed in the clinical record. RSA staff may also provide the VR Orientation at a local VR office, one-on one, or at an alternate community location that best meets the needs of the individual.
    - c. RSA staff are responsible for eligibility determination, development of an Individualized Plan for Employment (IPE), as well as the provision of those VR services that will assist individuals in achieving their vocational goals.
    - d. Clinical program sites that have dedicated RSA staff assigned will provide functional workspace for RSA staff to carry out the service objectives. Functional workspace includes access to a confidential

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area, with a desk, chairs and a phone for RSA staff to meet with clients. Computers and internet access may be provided where available.

- e. RSA staff and clinical program employment staff shall have weekly consultations regarding the progress of mutual program participants. Participation can be face-to-face, via email, via videoconferencing, or telephonic. Refer to the Statewide Collaborative Protocols for additional details.
- f. On a quarterly basis, the clinical program employment staff are responsible to provide training on employment-related topics to the clinical site staff (i.e. Supervisors, Case Managers, Peer Support Specialists, etc.).

#### 5.0 RESPONSIBILITIES

ADES and AHCCCS agree as follows:

- 5.1. **JOINT RESPONSIBILITIES**. Both parties will:
- 5.1.1. Provide training and technical assistance related to vocational programming as follows;
  - 1. The AHCCCS Statewide Employment Administrator and the RSA Statewide Behavioral Health Coordinator will identify a list of trainings to be offered annually in conjunction with the MCOs.
  - Training and technical assistance will be available to ADES/RSA and MCO clinical program staff who
    provide direct client services. Depending on training topics and availability of training staff, training
    may also be available to the following target groups;
    - a. Community rehabilitation program staff and contracted providers,
    - b. Persons receiving services, family members and advocates.
- 5.1.2. Provide technical assistance to each other in areas specific to roles, contracting, and understanding of processes, policies, and regulations.
- 5.1.3. If funds become available and upon agreement by both parties;
  - Set aside funds for service development projects for Rural and Urban areas to develop new or to enhance existing programs based on best practices, innovative approaches, and network gaps.
     These funds will be set aside only if direct client services are covered and there are remaining funds.
  - 2. Establish a joint review and approval timeframe and process for funding proposals for development to ensure that project funds are dispersed within 120 days of availability.
- 5.1.4. Coordinate activities of the previously established Advisory Committee as follows:
  - The committee shall consist of, at a minimum, the following members: the AHCCCS Statewide Employment Administrator, the RSA Statewide Behavioral Health Coordinator, and the AHCCCS appointed MCO Employment Representatives.
  - 2. Organize in-person meetings on a quarterly basis as follows:
    - a. Review of AHCCCS and ADES/RSA Quarterly Reports;
    - b. Develop recommendations for the resolution of identified operational issues;
    - c. Review and make recommendations for all parties involved in serving this target population regarding trainings, performance improvement activities, and service development projects;
    - d. Develop ad hoc committees as necessary.
- 5.1.5. In conjunction with the MCOs and ADES/RSA, within each MCO Region, hold ad hoc coordination meetings to include AHCCCS/RSA/MCO Administrators; Regional RSA staff; MCO clinical employment staff; Community Provider staff; and any other entities pertinent to the collaboration, to facilitate trainings, communication and planning.
- 5.1.6. AHCCCS, ADES/RSA, and the MCOs shall develop and keep current Statewide Collaborative Protocols. The Collaborative Protocols shall describe the roles and responsibilities of each entity working with individuals under this Agreement.
- 5.2. **AHCCCS** shall:
- 5.2.1. Include the Agreement's requirements as contract terms in its contracts with MCOs.

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- 5.2.2. Provide behavioral health services to mutual program participants through the MCOs and their contracted providers, to include prevocational and Extended Supported Employment (ESE) services.
  - 1. If, due to locality, this is not possible, it is the MCO's responsibility to determine alternative methods of implementing ESE services. Commitments to provide ESE services shall be made prior to the implementation of IPEs for mutual program participants who will need such supports.
  - 2. ESE services include, but are not limited to, the following:
    - a. Assistance in maintaining employment to include:
      - 1) Job coaching, which consists of regular contacts with the client, client's parents or Guardians (if applicable), and/or the employer;
      - 2) Job counseling and/or job monitoring and related support services;
    - b. Assistance in assessment and identification of ongoing employment support needs; access to the resources necessary to meet those needs; and natural and peer support environments.
  - Mutual program participants will be offered ESE services by MCOs' contracted providers or funded directly by the MCOs.
  - 4. Refer to the Statewide Collaborative Protocols for additional details regarding roles and responsibilities in the ESE process.
- Contractually direct the MCOs to address the vocational rehabilitation needs of MCO-enrolled clients in their Service Plans as follows;
  - 1. MCOs are responsible for initiating the Service Plans.
  - 2. Vocational choices, which may include any type of meaningful activity (paid or unpaid work experiences) and plans to support those choices, should prominently figure in all Service Plans.
  - 3. Upon request from the MCO, VR staff are responsible for providing recommendations for open, eligible, and active VR clients to be incorporated into the Service Plans.
  - 4. MCO clinical program staff are responsible for incorporating the information provided by VR staff into the Service Plans.
- 5.2.4. Establish an AHCCCS Statewide Employment Administrator position whose primary function is to oversee the requirements in this ISA including;
  - 1. Co-facilitating meetings/trainings with the RSA Statewide Behavioral Health Coordinator including the Quarterly ISA Advisory Committee meeting and Ad Hoc meetings, if necessary;
  - 2. Planning and proposing new programs and initiatives;
  - 3. Joint program review; and
  - 4. Maintaining consistency of provision of services.
- 5.2.5. Contractually direct the MCOs to report to the AHCCCS Statewide Employment Administrator and the RSA Statewide Behavioral Health Coordinator any clinical program site closures, relocations, or any other significant changes that will affect the delivery of services under this Agreement
- 5.3. **ADES** will:
- 5.3.1. Provide vocational rehabilitation services to assist mutual program participants to become self-sufficient through meaningful and sustained work in support of their recovery process through:
  - 1. Development of an Individualized Plan for Employment (IPE) for each eligible client and
  - 2. Provision of the specific vocational rehabilitation services needed to achieve the employment outcome. Vocational rehabilitation services include, but are not limited to, the following;
    - a. Vocational counseling and guidance;
    - b. Career exploration, vocational assessment, job planning and supported education;
    - c. Work exploration and work adjustment activities;
    - d. Specific job preparation (including educational opportunities, on-the-job training, other skill building activities, retraining);
    - e. Individual job development and placement;
    - f. Transitional employment placements;
    - h. Supported employment services will be provided until job stability is achieved;

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- Vocational support services such as tools, supplies, and assistive technology services (including adaptive aids/devices, etc.), as needed
- 5.3.2. Train RSA staff to work with mutual program participants, in coordination with clinical program employment staff, by;
  - 1. Participating at the highest level possible as a member of the clinical/recovery team or upon request to;
    - a. Discuss a potential referral when an individual intends to work
    - b. Provide recommendations and/or information for those currently receiving vocational services through ADES/RSA.
    - c. Transition from VR supported employment service to MCO-funded ESE service in coordination with the clinical program team after the client's achievement of successful employment.
  - 2. Discussing issues that may arise during the collaborative process and develop strategies to correct deficiencies and improve performance.
- 5.3.3. Establish an ADES/RSA Statewide Behavioral Health Coordinator position whose primary functions will be to:
  - 1. Monitor and evaluate requirements of this agreement;
  - 2. Monitor activities and operations to ensure that all goals and objectives assigned to ADES/RSA under this agreement are met;
  - 3. Cooperate and coordinate with the AHCCCS Statewide Employment Administrator the service provision under this agreement;
  - 4. Plan and propose new programs and initiatives;
  - 5. Jointly, with AHCCCS Statewide Employment Administrator, participate in program review to maintain consistency of the service provision; and
  - 6. Provide technical support to RSA staff directly involved in the service delivery under this agreement.

# 6.0 MANNER OF FINANCING

- 6.1. Both Parties agree to fund the service provision under this Agreement as follows:
- 6.1.1. The Contractor shall transfer non-Federal dollars to ADES/RSA, per the approved annual RSA Behavioral Health Service Budget (Attachment 1). This amount represents the AHCCCS funding contribution for the service provision under this Agreement.
- 6.1.2. ADES/RSA will use these funds to generate Federal Basic Support grant dollars for the purpose of funding ADES/RSA personnel and other costs for the provision of the VR program and fulfillment of its responsibilities under this Agreement.
- 6.2. An Annual Budget shall be mutually agreed upon by both Parties and added to this agreement by amendment each year. Any modifications to this document shall be:
- 6.2.1. Consistent with the goals of this Agreement, and
- 6.2.2. Reviewed and approved by both parties and included as an amendment to this Agreement. An amendment is not necessary whenever there is an increase of less than 10% in any budget category and the increase is offset by an equal value decrease in another budget category or categories.
- 6.3. ADES/RSA will submit an annual budget to AHCCCS that lists the number of funded FTEs by each of the agreed-on service delivery areas in the following categories;
- 6.3.1. Vocational Rehabilitation Counselors;
- 6.3.2. Field Support staff (such as Rehabilitation Technicians, Purchasing Technicians)
- 6.3.3. Central Office Administration, RSA Regional staff, and AHCCCS Statewide Employment Administrator supported under this agreement; and
- 6.3.4. Purchase of VR services for clients being served under this program.

# 7.0 EXTENSION

7.1. This agreement may be extended through a mutual written amendment.

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### 8.0 TERMINATION

- 8.1. This agreement may be terminated by mutual agreement of the Parties at any time during the term of this agreement.
- 8.2. Each Party shall have the right to terminate this agreement by personal delivery or by certified mail, return receipt requested, to the other party written notice of termination at least thirty (30) days prior to the effective date of said termination.

#### 9.0 AMENDMENTS

- 9.1. This agreement may be amended only by mutual written amendment. No agent, employee or other representative of either Party is empowered to alter any of the terms of the agreement, unless done in writing and signed by the authorized representative of the respective Parties.
- 9.2. Either Party shall give written notice to the other party of any non-material alteration that affects the provisions of this agreement. Non-material alterations that do not require a written amendment are as follows:
- 9.2.1. Change of telephone number.
- 9.2.2. Change in authorized signatory.
- 9.2.3. Change in the name and/or address of the person to whom notices are to be sent.

### 10.0 REPORTING REQUIREMENTS

- 10.1. ADES/RSA will submit to AHCCCS Quarterly Reports to include the following data:
- 10.1.1. Programmatic data:
  - 1. Number of applicants per region;
  - 2. Eligibility/acceptance rates per region;
  - 3. Cumulative number of mutual program participants served per region;
  - 4. Average number of days for an ADES/RSA Eligibility Determination to a signed IPE;
  - 5. Number of mutual program participants placed on a waiting list as a result of the Order of Selection;
  - 6. Number of mutual program participants engaged in vocational activities (e.g. work experiences, preparation for work, supported employment, etc.) during the period;
  - 7. Data for mutual program participants who become successfully employed, including retention of employment, average wage and hours employed;
  - 8. Number of closures with employment;
  - 9. Number of cases in post-employment status (for persons who were successfully employed and closed);

# 10.1.2. Network/Service Delivery data

- 1. Providers lost and/or gained that are jointly contracted with ADES/RSA and MCOs, including the name of provider, contracted capacity, counties served, and an analysis of the impact on the sufficiency of the network, as applicable.
- 2. Where, as a result of the loss of a provider, service provision or availability is impacted, ADES/RSA and AHCCCS will develop a plan for addressing the gap and the plan for transitioning persons to appropriate alternate services.
- 10.1.3. ADES/RSA data on staffing levels of those who are dedicated to activities and services delivered under this agreement.
  - 1. ADES/RSA Vocational Rehabilitation Counselor Total FTE per RSA Region
  - 2. ADES/RSA Vocational Rehabilitation Counselor Current FTE per RSA Region
  - 3. ADES/RSA Number of Vocational Rehabilitation Counselor FT & PT per RSA Region
  - 4. ADES/RSA Vocational Rehabilitation Counselor Vacancies per RSA Region
  - 5. ADES/RSA Rehabilitation Technician/Purchasing Technician Total FTE per RSA Region
  - 6. ADES/RSA Rehabilitation Technician/Purchasing Technician Current FTE per RSA Region
  - 7. ADES/RSA Supervisors Total FTE per RSA Region
  - 8. ADES/RSA Supervisors Current FTE per RSA Region

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Your Partner For A Stronger Arizona

10.2. Respective Quarterly Reports will be sent to the following addresses:

10.2.1. AZ Department of Economic Security

Rehabilitation Services Administration

ATTN: ADES/RSA Statewide Behavioral Health Coordinator

PO B0X 6123. Mail Drop 5371 Phoenix, AZ 85005-6123

10.2.2. Arizona Health Care Cost Containment System

Division of Health Care Management

ATTN: AHCCCS Statewide Employment Administrator

701 E Jefferson St, 3rd FI DHCM

Phoenix, AZ 85034

10.3. Quarterly Reports will be submitted according to the following schedule:

For the reporting period: Due Date: July 1 through September 30 October 15 October 1 through December 31 January 15 January 1 through March 31 April 15 April 1 through June 30 July 15

10.4. Quarterly reports shall include at a minimum: expenditures for contracted and non-contracted services in the following budget categories: Personnel, Employee-Related Expenses, Professional and Outside Services, Equipment, Travel, Aid to Organizations, Other Operating Expenses, IT Direct and Indirect charges (if applicable). ADES/RSA shall submit financial expenditure reports to BHSinvoices@azahcccs.gov.

#### 11.0 **PAYMENT REQUIREMENTS**

- ADES/RSA will invoice AHCCCS for the funding contribution within fifteen (15) calendar days following the 11.1. execution of this Agreement and quarterly thereafter by the 1st (first) day of July, October, January and April.
- AHCCCS shall transfer its funding contribution to ADES/RSA within fifteen (15) calendar days upon receipt 11.2. of ADES/ RSA's invoice.
- 11.3. ADES/RSA will submit its invoices for the AHCCCS funding contribution to:

Arizona Health Care Cost Containment System (AHCCCS)

ATTN: John Moorman 701 E Jefferson St, MD 5400 Phoenix, AZ 85034

bhsinvoices@azahcccs.gov

11.4. AHCCCS shall submit its funding contribution to:

AZ Department of Economic Security ATTN: DERS Finance and Budget Unit PO BOX 6123, Mail Drop 53F1 Phoenix, Arizona 85005

11.5. AHCCCS shall invoice ADES/RSA for the AHCCCS Employment Administrator position as follows: during the State Fiscal Year, the invoice for Quarter 1 (one) is due on December 31, and Quarters 2 (two) through 4 (four) are due on July 31. Invoices shall be sent electronically to RSAFinance@azdes.gov.

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- 11.6. ADES/RSA shall return unspent funding contribution money to AHCCCS no later than one hundred eighty (180) days after Fiscal Year End.
- 11.7 Substantial changes to the budget shall be reviewed and approved by both AHCCCS and the ADES/RSA administration before implementation. Whenever there is a 10% increase in any budget category, any such increase must be offset by an equal value decrease in another category. Any modification to the budget more than 10% shall be considered substantial and a written amendment to this agreement is necessary.
- 11.8 The Parties agree that if similar services were provided by ADES/RSA, beginning State Fiscal Year 2020 but prior to the date of last signature or execution of this agreement, the applicable services will be compensated as though having been performed under this agreement.

# 12.0 NOTICES

12.1. All notices to the Contractor regarding this agreement shall be sent to the following address:

Arizona Health Care Cost Containment System

Division of Health Care Management

ATTN: AHCCCS Statewide Employment Administrator

701 E Jefferson St, 3d FI DHCM

Phoenix, AZ 85034

12.2. All notices to ADES/RSA regarding this agreement shall be sent to the following address;

AZ Department of Economic Security

Rehabilitation Services Administration

ATTN: ADES/RSA Statewide Behavioral Health Coordinator

PO Box 6123 2NW Mail Drop 5371

Phoenix, AZ 85005-6123

#### 13.0 OTHER MATTERS

- 13.1 AHCCCS has made reasonable efforts to enter into a Business Associate Agreement with ADES/RSA for disclosure of mutual client and potential information, including protected health information (PHI). However, AHCCCS and ADES/RSA have not entered into a business Associate Agreement because ADES/RSA will not be able to meet all the requirements in the Business Associate Agreement. 45 CFR 164.504(e)(3)(ii) authorizes a governmental entity that is a covered entity (AHCCCS) to disclose protected health information without a Business Associate Agreement to another governmental entity that is required by law to perform a function or activity on behalf of a covered entity or to provide a service described in the definition of business associate in 45 CFR 160.103 (ADES/RSA). 45 CFR 164.512 (a) authorizes disclosure by a covered entity (AHCCCS) as required by law. The Arnold v. Sarn Joint Stipulation on Exit Criteria and Disengagement legally mandates AHCCCS to make reasonable efforts to ensure that adequate supported employment and other appropriate vocational services for class members are funded and provided through ADES/RSA. ARS §36-503.02 (C) requires AHCCCS to use funding reserved for individuals determined to have Serious Mental Illness to provide vocational rehabilitation and other support services. ARS §36-3407 (6) requires AHCCCS to contract for the provision of vocational rehabilitation services. Therefore, AHCCCS, the MCOs, and MCOsubcontracted providers may share verbal and written information with ADES/RSA regarding clients who are receiving Vocational Rehabilitation services as well as those clients who might be referred to the Vocational Rehabilitation program at a later date. This may include, but is not limited to, providing consumer referral packets, joint chart audits, and participation in clinical team staffing's. The protected health information to be disclosed will be the minimum necessary to meet the legal mandate as implemented by the ISA. ADES/RSA and AHCCCS shall comply with the provisions of the Arizona Administrative Code R6-4-405 for sharing client information with other agencies, individuals, or employers.
- 13.1.1 An authorization for the release of communicable disease related information must be signed by the protected person or, if the protected person lacks capacity to consent, the person's health care decision maker (see

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A.R.S. § 36-664(F)). If an authorization for the release of communicable disease information is not signed, the information cannot be disclosed. An authorization must be dated and must specify to whom disclosure is authorized, the purpose for disclosure and the time period during which the authorization is effective. A general authorization for the release of medical or other information, including communicable disease related information, is not an authorization for the release of HIV-related information unless the authorization specifically indicates its purpose as authorization for the release of HIV-related information and complies with the requirements of A.R.S. § 36-664(F).

- 13.1.2 Information regarding treatment for alcohol or drug abuse is afforded special confidentiality by Federal statute and regulation (42 U.S.C. § 290dd-2). This includes any information concerning a person's diagnosis or treatment from a federally assisted alcohol or drug abuse program or referral to a federally assisted alcohol or drug abuse program. The proper authorization form must be in writing and must contain each of the following specified items:
  - 1. The name or general designation of the program making the disclosure;
  - 2. The name of the individual or organization that will receive the disclosure;
  - 3. The name of the person who is the subject of the disclosure;
  - 4. The purpose or need for the disclosure;
  - 5. How much and what kind of information will be disclosed;
  - 6. A statement that the person may revoke the authorization at any time, except to the extent that the program has already acted in reliance on it:
  - 7. The date, event or condition upon which the authorization expires, if not revoked before;
  - 8. The signature of the person or guardian; and
  - 9. The date on which the authorization is signed.
- 13.2 ADES/RSA will ensure protection of information disclosed to ADES/RSA by:
- 13.2.1 Maintaining confidentiality of Protected Health information (PHI)
- 13.2.2 Using or disclosing the PHI only as required by law or for the purpose for which the PHI was disclosed to the person;
- 13.2.3 Notifying AHCCCS when the person becomes aware that PHI confidentiality has been breached;
- 13.2.4 Ensuring that all records containing PHI created by contractor, from or on behalf of ADES/RSA will be retained for six (6) years from the date of creation or the date when it was last in effect, whichever is later.
- 13.3 Disclosure from ADES/RSA to AHCCCS will be the minimum necessary as needed for the purposes of this agreement; this may include:
  - 1. Name and Current Contact Information
  - 2. Date of Birth
  - 3. Social Security Number
  - 4. VR Referral Feedback Form
  - 5. Combined VR Eligibility Letter
  - 6. Individualized Plan for Employment (IPE)
  - 7. ESE meeting progress note
  - 8. Closure Decision Letter (15-days until closure)
  - 9. Closure Justification Template (official closed)
  - 10. Other information to the extent required to meet the purposes of this agreement
- 13.4 Disclosure from AHCCCS to ADES/RSA will be the minimum necessary, as needed, for the purposes of this agreement.
- 13.4.1 For AHCCCS-eligible enrolled clients, the referral packet will include:
  - 1. SMI Determination / 2nd Level Review,
  - 2. Annual Assessment (Part E),
  - 3. Service Plan,
  - 4. Service Plan Review/Update,
  - 5. Progress Notes (not to exceed 60 days),
  - 6. Medication Flow Sheet,

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- 7. Most recent Psychiatric Evaluation,
- 8. Most Recent Psychiatric Progress Note
- 9. Any relevant Vocational Assessment,
- 10. Crisis Plan,
- 11. If, in the medical record, the Arizona Disability Benefits 101 (AZ DB101) estimator summary,
- 12. Guardianship paperwork, if applicable, and
- 13. Other information to the extent required to meet the purposes of this agreement

#### 14.0 APPLICABLE LAW

14.1. This agreement shall be governed and interpreted by the laws of the State of Arizona.

## 15.0 ARBITRATION

15.1. The Parties to this agreement agree to resolve all disputes arising out of or relating to this agreement through arbitration, after exhausting applicable administrative review, to the extent required by A.R.S.§§ 12-1518(B) and 12-133, except as may be required by other applicable statutes.

#### 16.0 AUDIT

**16.1.** In accordance with A.R.S § 35-214, each Party shall retain and shall contractually require each subcontractor to retain all data, books and other records ("records") relating to this Agreement

# 17.0 CONFLICT OF INTEREST

17.1. In accordance with A.R.S. § 38-511, the State may within three years after execution terminate the agreement, without penalty or further obligation, if any person significantly involved in initiating, negotiating, securing, drafting or creating the agreement on behalf of either party, at any time while the agreement is in effect, becomes an employee or agent of any other party to the agreement in any capacity or a consultant to any other party to the agreement with respect to the matter of the agreement.

#### 18.0 DATA SHARING AGREEMENT

18.1. When determined by ADES that sharing of confidential data will occur with AHCCCS, AHCCCS shall complete an ADES Data Sharing Request Agreement and submit the completed Agreement to ADES Program Designated Staff prior to any work commencing or data shared. A separate Data Sharing Request Agreement shall be required between AHCCCS and each ADES Program sharing confidential data.

#### 19.0 IT 508 COMPLIANCE

19.1. Unless specifically authorized in the agreement any electronic or information technology offered to the State of Arizona under this agreement shall comply with A.R.S. §§ 18-131 and §§ 18-132 and Section 508 of the Rehabilitation Act of 1973, which requires that employees and members of the public shall have access to and use of information technology that is comparable to the access and use by employees and members of the public who are not individuals with disabilities.

#### 20.0 Non-Availability of Funds

20.1. In accordance with A.R.S. § 35-154, every payment obligation of the State under the agreement is conditioned upon the availability of funds appropriated or allocated for payment of such obligation. If funds are not allocated and available for the continuance of this agreement, this agreement may be terminated by ADES at the end of the period for which funds are available. No liability shall accrue to either party in the event this provision is exercised, and neither party shall be obligated or liable for any future payments or for any damages as a result of termination under this paragraph.

Agreement No.: DS22-03132

Description: Coordination of Services - Serious Mental Illness



# 21.0 Non-Discrimination

21.1. The Contractor shall comply with State Executive Order No. 2009-09 and all other applicable Federal and State laws, rules and regulations, including the Americans with Disabilities Act.

### 22.0 OFFSHORE PERFORMANCE OF WORK PROHIBITED

22.1. Due to security and identity protection concerns, direct services under this agreement shall be performed within the borders of the United States. Any services that are described in the specifications or scope of work that directly serve the State of Arizona or its clients and may involve access to secure or sensitive data or personal client data or development or modification of software for the State shall be performed within the borders of the United States. Unless specifically stated otherwise in the specifications, this definition does not apply to indirect or 'overhead' services, redundant back-up services or services that are incidental to the performance of the Agreement. This provision applies to work performed by subcontractors at all tiers.

#### 23.0 ATTACHMENTS

- 23.1. The following list of attachments constitutes an integral part of subject agreement
- 23.1.1. Attachment 1 RSA Behavioral Health Services Budget

### **24.0 EXHIBITS**

- 24.1. The following list of exhibits constitutes an integral part of subject agreement:
- 24.1.1. Vocational Rehabilitation Referral Feedback Form (Exhibit A).
- 24.1.2. Statewide Collaborative Protocols (Exhibit B)

# Exhibit A - Vocational Rehabilitation Referral Feedback Form

Agreement No.: DS22-03132

Description: Coordination of Services – Serious Mental Illness



# **Exhibit A - Vocational Rehabilitation Referral Feedback Form**

Provided as a separate pdf attachment

# **Exhibit B - Statewide Collaborative Protocols**

Agreement No.: DS22-03132

Description: Coordination of Services – Serious Mental Illness



# **Exhibit B - Statewide Collaborative Protocols**

Provided as a separate attachment.

Attachment	-
BHS Proposed Budg	et SFY22
DEDSONNEL SERVICES (Magas) (60)	2 001 242
PERSONNEL SERVICES (Wages) (60)	3,081,342
ERE (Benefits) (61)	1,357,331
PROFESSIONAL & OUTSIDE SVCS (62)	188,000
IN-STATE TRAVEL (65)	73,993
OUT-OF-STATE TRAVEL (66)	2,500
ALL OTHER OPERATING (70)	336,332
OCCUPANCY (77)	270,783
EQUIPMENT <u>&gt;</u> 5000 (84)	-
EQUIPMENT < 5000 (85)	20,000
SUB TOTAL	5,330,281
INDIRECT (14.47%)	815,533
CLIENT SERVICES	4,146,911
<u> </u>	.,,
TOTAL	10,292,726
21.3%	2,192,351
78.7%	8,100,375
Staff Ratio	FTE
Rehab Svcs Spct 3 FTE	49.8
Supervisor FTE	7.0
•	
Purchasing Tech FTE	4.4
Rehab Svc FTE	7.4
RSA BHS Coordinator FTE	1.0
	0.5
DBHS Employment Coordinator FTE	0.5
DBHS Employment Coordinator FTE RSA Support Staff FTE	2.1

# **Vocational Rehabilitation Referral Feedback Form**

(File Copy in Clinical Record)

Agency/Site Name:  Name (Last, First, Middle Initial):		Date:  Social Security Number:  Date of Birth:	
Email Address:			
For RSA/VR Use Only:  Serious Mental Illne General Mental Hea Substance Use Other	• ,		
☐ VR Referral:	referral packet to	ion only, please provide a the VR Counselor within 7	
☐ Decline Services:	Business Days  Refer back to Clinica	al Employment Staff	
□ No Show:	Refer back to Clinical Employment Staff		
RSA/VR Staff Signature		 Date	
Clinical Staff Signature			

Revised 8/2018 Original: VR Counselor Copy: Clinical Employment Staff





# Statewide Collaborative Protocols

Established through the Interagency Service Agreement (ISA) between AHCCCS and ADES/RSA

**Developed in partnership with:** 







**Note**: The Statewide Collaborative Protocols shall automatically renew on an annual basis and will only be amended as necessary to support the Interagency Service Agreement between ADES/RSA and AHCCCS.

# **Contact Information**

# **Arizona Health Care Cost Containment Services (AHCCCS)**

# **Adam Robson**

Employment Administrator 701 East Jefferson St., DHCM 3rd Floor, Phoenix, AZ 85034 (602) 364-4622 Adam.Robson@azahcccs.gov

# Rehabilitation Services Administration / Vocational Rehabilitation (RSA/VR)

#### Alicia Ruiz

Statewide Behavioral Health Coordinator 1789 W. Jefferson Ave 2NW, Phoenix, AZ 85007 (602) 542-3792 AliciaRuiz@azdes.gov

# **Kathrine Mayer**

Statewide Behavioral Health Specialist 5442 E 22nd St., Ste. 101, Tucson, AZ 85711 (520)872-9552 KMayer2@azdes.gov

# **Managed Care Organizations (MCOs)**

Arizona Complete Health (AzCH)	Health Choice Arizona (SHCA)
Lyle Ford	Cynthia Ross
Rehabilitation & Employment Specialist	Vocational Services Administrator
333. E. Wetmore Road, Suite 600, Tucson, AZ 85705	410 N. 44th St. #900, Phoenix, AZ 85008
(520) 809-6480	(858) 750-0851
LYFORD@AZCompleteHealth.com	cynthia.ross@healthchoiceaz.com

Mercy Care		
Lydia L'Esperance	Anthony Carrillo	
Employment & Rehabilitation Administrator	Employment & Rehabilitation Manager	
4755 S. 44 <sup>th</sup> Place, Phoenix, AZ 85040	4755 S. 44 <sup>th</sup> Place, Phoenix, AZ 85040	
(602) 453-8306	(602) 453-8417	
L'EsperanceL@mercycareaz.org	CarrilloA@mercycareaz.org	
Janette Lopez	Jose Rojas	
Employment & Rehabilitation Manager	Employment & Rehabilitation Manager	
4755 S. 44 <sup>th</sup> Place, Phoenix, AZ 85040	4755 S. 44 <sup>th</sup> Place, Phoenix, AZ 85040	
(602) 453-8051	(602) 453-8410	
LopezJM@mercycareaz.org	RojasJ2@mercycareaz.org	

The Interagency Service Agreement (ISA) between Rehabilitation Services Administration (RSA) and Arizona Health Care Cost Containment System (AHCCCS) is a third party cooperative agreement, as defined by the Rehabilitation Act of 1973, as amended, and its implementing Regulations 34 CFR 361.28, for providing enhanced and structured Vocational Rehabilitation (VR) services to individuals who have a **Serious Mental Illness (SMI)**.

The purpose of this Agreement is to enhance the ability of members determined SMI to take their rightful places as participating members of the workforce and in their communities by increasing the number of employed mutually-enrolled individuals who are satisfied with their vocational roles and environments.

The RSA/VR program provides a variety of services to persons with disabilities, with the ultimate goal to prepare for, enter into, and retain employment.

# Release of Information / HIPAA

AHCCCS, the Managed Care Organizations (MCOs), and MCO Provider Organizations may share verbal and written information with ADES/RSA regarding members who are receiving RSA/VR services, as well as those members who might be referred to the RSA/VR program at a later date. This may include, but not limited to, the following:

- Verbal Communication
- Providing an individual's referral packet
- Participation with the behavioral health team to coordinate care

Releasing information around HIV status and treatment for alcohol or drug abuse must follow Federal Law. For additional information, refer to the ISA found at: <a href="https://www.azahcccs.gov/PlansProviders/HealthPlans/purchasing.html">https://www.azahcccs.gov/PlansProviders/HealthPlans/purchasing.html</a> within the tab titled "Other Agreements/Contracts".

# **Co-Location of VR Counselors**

- 1. An RSA/VR Counselor are assigned to an outpatient or integrated care clinic ("Provider") providing behavioral health services. Dates of the RSA/VR Orientations will be visibly posted for individuals to review, such as the lobby. RSA/VR Counselors are to provide a schedule of the dates they will be on site and will include the RSA/VR Counselor's contact information.
- 2. Providers must make available functional workspace for RSA/VR, including access to a confidential area for meetings with individuals that consists of a desk, chairs, and a telephone. Computers and internet access may also be available.

# **VR Referral Process**

RSA/VR Orientations are to be conducted for individuals to learn about the employment services offered through RSA/VR. During these Orientations, individuals will gauge their interest and decide whether or not to participate in the RSA/VR program.

- 1. Providers must inform individuals regarding the RSA/VR program prior to attending the Orientation, including how RSA/VR is an employment program that may assist in pursuing a job goal. Providers are also expected to promote RSA/VR and encourage attendance at Orientations.
- 2. Orientations will be held at the Provider at a minimum of one time per month and at least one Provider staff must be present. RSA/VR will utilize the RSA/VR Orientation Power Point presentation. Orientation may also occur at the RSA/VR office or an individual 1:1 session can be scheduled.
- 3. The VR Referral Feedback Form will be completed for each individual that plans to attend the Orientation. This includes:

- Individuals and/or Providers complete the top portion of the VR Referral Feedback Form
- RSA/VR will complete the rest of the document
- RSA/VR and Provider will sign the form and a copy will be given to the Provider
- If an individual chooses to decline the RSA/VR program, the Provider will meet with the individual to discuss alternative options/services
- If an individual does not attend ("no show"), the Provider will follow up with the individual
- 4. If the individual chooses to apply for the RSA/VR program the following must occur:
  - Verification of enrollment with a Health Plan, including verification of determination (SMI, GMH, SU).
    - If verification is needed to determine SMI status, please contact the Customer Service phone line for the respective MCO. RSA/VR will need to provide their name, title, and county they serve.). The MCO Customer Service phone numbers are:
      - > Arizona Complete Health: (866) 495-6738
      - Mercy Care: (602) 586-1841 or (800) 564-5465
      - ➤ Health Choice Arizona: (800) 322-8670
  - RSA/VR staff must request the referral packet from either the Provider's designated employment personnel or the Provider staff assisting with VR Orientation. Upon this request, Providers must submit the referral packet within 7 business days. Required documents included in the referral packet are listed in the table below.
  - o RSA/VR will scan the *VR Referral Feedback Form* into LIBERA for individuals applying to the RSA/VR Program and will be placed into Status 00.
  - o RSA/VR will complete the *Referrals Specifics Form* (in LIBERA/System 7) to indicate the Target Group "VR Seriously Mentally III (SMI)".

Member Referral Packet from Provider	
Comprehensive Intake Assessment and/or SMI Determination/2 <sup>nd</sup> Level Review	
Annual Assessment (Part E)	
Service Plan	
Service Plan Review/Update	
Most recent Psychiatric Evaluation	
Most recent Psychiatric Progress Note	
Medication Flow Sheet	
Crisis Plan	
Progress Notes (not to exceed 60 days)	
Any relevant Vocational Assessment	
Arizona Disability Benefits 101 (AZ DB101) Calculator Summary, if available	
Other information to the extent required to meet the purposes of this agreement	
Guardianship paperwork, if applicable	

- 5. Upon receipt of the referral packet, RSA/VR has **3 business days** to make initial contact to schedule an intake appointment. If unsuccessful in contacting the individual, the Provider will be notified. RSA/VR should schedule the intake appointment at the earliest possible availability.
- 6. VR eligibility should be determined as soon as possible, with the best practice of Eligibility Determination occurring within **30 days** of a signed VR application. The RSA/VR *Application Signature Form* should specify the Special Project "SMI".
- 7. The individual must be notified of the eligibility decision via letter and a copy must be provided to the Provider by RSA/VR.

# **Communication/Coordination**

- 1. RSA/VR and Provider's designated employment personnel are required to meet on a frequent and ongoing basis at a minimum every 5 business days. These meetings are referred to as "weekly consultations".
- 2. Weekly consultations may be face-to-face, via email, or via telephone to discuss, at a minimum, the following:
  - Potential referrals
  - Recent RSA/VR program case status movement
  - Individualized Plan for Employment (IPE) Development
  - Significant changes (i.e. obtained employment, lost employment, graduated from training/school, hospitalizations, medication changes, changes in contact information, etc.)
  - Provision of Extended Supported Employment (ESE) services (individuals engaged in ESE services)
  - Individuals identified as needing additional support to remain engaged throughout the RSA/VR program
  - Closures
- If individuals are not maintaining engagement with the RSA/VR program due to loss of contact, inability to locate, or no longer interested in RSA/VR services, prior to initiating the RSA/VR closure process, discussions regarding the individual must occur.
  - a. Along with attempting to contact the individual per RSA/VR policy, RSA/VR will also attempt to contact the individual's emergency contact and the Provider the individual is enrolled with. If contacting the Provider and unable to reach an employment staff, RSA/VR will contact the individual's case manager, or another clinical team member.
  - b. Providers will make all reasonable efforts to meet with individual and discuss their RSA/VR services. Providers may also utilize different techniques, such as Motivational Interviewing, to assess the individual's readiness and ability to continue with their RSA/VR services. Providers will educate the individual on the benefits of remaining with RSA/VR and then update RSA/VR on the outcome.
  - c. All re-engagement efforts need to be documented and available for review in the member records.
- 4. Providers are responsible for seeking RSA/VR input for the individual's Service Plan.
- 5. RSA/VR and Providers are responsible for sharing pertinent information with any involved third-party employment providers.
- 6. Required RSA/VR documentation to be provided to the Providers as listed in the table below. These documents should be filed in the individual's Medical Record.

RSA/VR Documentation	
VR Referral Feedback Form	
Combined VR Eligibility Letter	
Individualized Plan for Employment (IPE)	
ESE meeting progress note	
Closure Decision Letter (15-days until closure)	
Closure Justification Template (officially closed)	
Other information to the extent required to meet the purposes of this agreement	

6. RSA/VR will provide a LIBERA/System 7 list of mutually-enrolled individuals to the Provider on a monthly basis that includes, but not limited to, date of birth, RSA/VR status, and status date.

# Supported Employment/Extended Supported Employment (SE/ESE)

Everyone could benefit from support at work. For many people that support can come from family members or friends. For others, the best support comes from co-workers. For working individuals who also have mental health challenges, additional and specialized supports may be needed. These specialized supports are often referred to as Job Coaching Services, or ongoing support.

Job Coaching supports or services for an individual may include, but are not limited to, the following: handling pressure; adjusting to change; getting along with co-workers; dealing with mental health issues; negotiating for "reasonable accommodations"; discrimination on the job: and managing finances and benefits.

For the purposes of the ISA and these Statewide Collaborative Protocols, Job Coaching is referred to as Supported Employment (SE) and is provided by and funded by RSA/VR, while Extended Supported Employment (ESE), or long-term Job Coaching, is provided by and funded by the MCOs.

RSA/VR and Providers will have conversations with the individual regarding the benefits of ESE services throughout the rehabilitation process.

- 1. Upon obtaining employment, RSA/VR will place the case into Status 22.
  - RSA/VR will inform the Provider of the individual's decision regarding ESE services. If an individual chooses
    not to accept ESE services, no ESE meeting is necessary. The discussion and decision must be documented.
  - RSA/VR will have monthly meetings with all employed individuals to follow up on any needs, services, and updates.
- 2. Once job stability has been attained, as determined by the individual, RSA/VR, the Provider, and the RSA/VR contracted Job Coach, RSA/VR will schedule an ESE meeting. Prior to the ESE meeting, Providers will need to facilitate the update of the individual's behavioral health Service Plan to indicate the individual's service need for long-term job coaching. The ESE meeting is intended to discuss the individual's employment and successes, next steps with RSA/VR, and how the ongoing employment support services are provided through the MCO moving forward. Attendance at the ESE meeting must include the individual, RSA/VR staff, the Job Coach, the Provider, and anyone else the individual would like to invite.
  - ESE meeting may occur in-person or by phone and is organized by the RSA/VR staff.
  - ESE meeting progress note must be provided to the Provider for the individual's medical record.
  - ESE meeting must occur to transfer the funding source from RSA/VR to the MCO, after which ESE services begin. With this shift in funding, Providers are now responsible for ensuring Job Coaching services occur with the member when the need is identified.
- 3. The individual must remain in Status 22 with RSA/VR for a minimum of 90 calendar days after the ESE meeting occurs. RSA/VR closure (Status 26) will occur after that timeframe, as long as the individual continues to have job stability.
- 4. After the ESE meeting, Providers are responsible for ensuring Job Coaching services occur with the member when the need is identified.

# **Training**

- 1. The AHCCCS Employment Administrator, the RSA/VR Statewide Behavioral Health Coordinator, MCO Employment/Vocational Administrators, RSA/VR Behavioral Health Counselors, and Provider employment personnel are required to attend the Bi-Annual ISA Coordination Meetings.
- 2. On a quarterly basis, the Provider is responsible to provide training on employment-related topics to the Provider clinical staff.

### **Dispute Resolution**

In effort to resolve any disputes/concerns at the lowest level of intervention, a dialogue between the two involved parties is encouraged. Staff may consult with supervisory staff for guidance at any time, but the dispute/concern should first be addressed between the people directly involved.

A dispute or concern that is not able to be resolved between the parties will employ the following procedures to achieve a resolution.

# Steps for Dispute Resolution:

- 1. Meeting will occur with the involved parties and their direct supervisors.
- 2. Meeting will occur with the involved parties; their direct supervisors; Provider leadership; MCO Employment/Vocational Administrator, or designee; the RSA Statewide Behavioral Health Coordinator, or designee; and the AHCCCS Employment Administrator.

The MCO Employment/Vocational Administrator and the RSA Statewide Behavioral Health Coordinator, or designee, may be consulted at any point in the dispute resolution process and respond accordingly.

# Statewide Collaborative Protocols Signature Page

— DocuSigned by:	
adam Robson	8/20/2020
AHCCCS Employment Administrator	Date
DocuSigned by:	
Alicia Kuig	8/20/2020
RSA Statewide Behavioral Health Coordinator	Date
— DocuSigned by:	
Lydía L'Esperance	8/20/2020
Mercy Care Employment/Vocational Administrator (or designee)	Date
— DocuSigned by:	
Medical Street S	8/20/2020
— <u>দিহুহুহুহু ৷০০৪৪ ৷০০৪৪ ৷</u>	Date
designee)	
——DocuSigned by:	
Cynthia Ross	8/20/2020
Health Choice Arizona Employment/Vocational Administrator	Date
(or designee)	

**Effective Date**: 10/01/2018

**Revision Date**: 11/15/2019; 8/5/2020