# Arizona's Proposal for a New Medicaid Model: Serving Individuals with Serious Mental Illness through Integrated Healthcare Homes

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## Why Healthcare Integration?

- Improve lifespan and healthcare outcomes
  - Persons with Serious Mental Illness (SMI) die 25 to 30 years earlier than general population
- Control costs
  - 60% of Medicaid's highest cost beneficiaries with disabilities have cooccurring physical and behavioral health conditions
  - Current healthcare system is unsustainable
- Strengthen the focus on screening, prevention, early intervention, care management, patient education, & wellness
- Support the national movement and focus

## First Steps in Planning for Integrated Care

#### Starting and nurturing the dialogue

- ➤ CHCs, FQHCs, IHS, Tribal Health Programs, Urban Indian Health Programs—many have been providing integrated care for decades
- ➤ Existing partnerships between Regional Behavioral Health Authorities (RBHAs) and AHCCCS Health Plans
- **▼** Milbank Memorial Fund Conference in January 2011
- Other states and national experts

#### Identifying key system partners

- Members and Family members
- **▼** T/RBHAs
- ▼ Health Plans
- Behavioral Health and Physical Health Care Providers
  - Including IHS, Tribal Health Programs Operated under P.L. 93-638, Urban Indian Health Programs (I/T/U)



## First Steps in Planning for Integrated Care

- Awarded Section 2703 Planning Grant
- Obtained support and commitment from Executive
- Developed structure to drive change—Interagency Steering Committee:
  - **▼** ADHS/DBHS and AHCCCS are co-leads
  - Established foundational principles
  - Established vision for Specialty RBHA with SMI Health Homes
  - ▼ Utilizing consultants as necessary (research, data analysis, stakeholder input...)

## **Foundational Principles**



Stakeholder Engagement



**System Transformation** 



Improved Coordination of Health Care



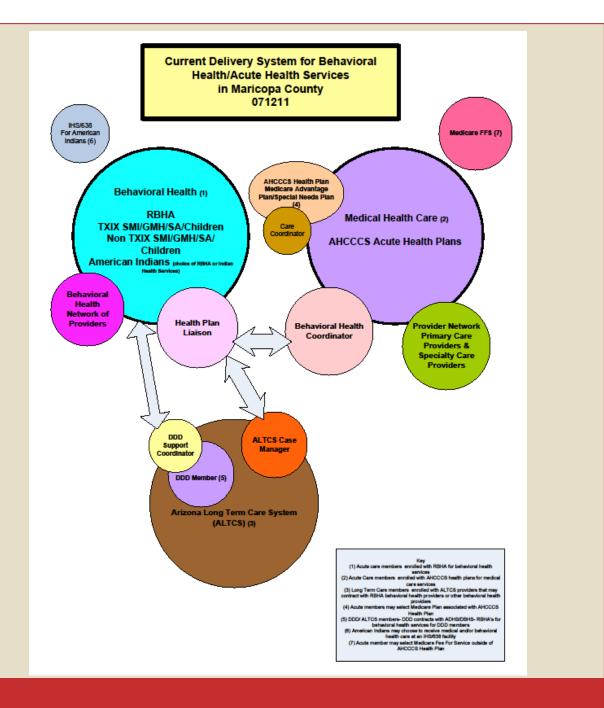
Improved Health Outcomes



Reduced Health Care Costs

A reason system transformation and improved coordination of health care are foundational principles...

Let's review the current system





# Vision for Specialty RBHA

- One (1) or more at-risk managed care organizations (MCOs) to act as a Specialty RBHA with SMI Health Homes
  - ▼ Become a Medicare Special Needs Plan (SNP)
  - Start with Maricopa County (begin October 1, 2013)
  - Consider expansion to other geographic service areas and behavioral health populations (kids, adults without SMI)
- <u>Expanded</u> responsibility for Title XIX adults with SMI
  - Fully integrate at administrative and service delivery level
  - ➤ Provide all medically necessary behavioral health <u>and physical health</u> care services through the use of health homes
  - **▼** Meet all CMS requirements for health homes
  - **▼** Coordinate and manage benefits for dual eligible Title XIX members with SMI
  - Coordinate care using electronic health records and health information technology (HIT) which provides information to measure system and member-level outcomes



# Vision for Specialty RBHA... some things don't change

- Provide all behavioral health services using current model to TXIX GMH/SA/CA populations (RBHAs + Acute Care AHCCCS Health Plans)
- Provide Non-TXIX reimbursable services to TXIX members\*
- Provide services for non-TXIX eligible members\*

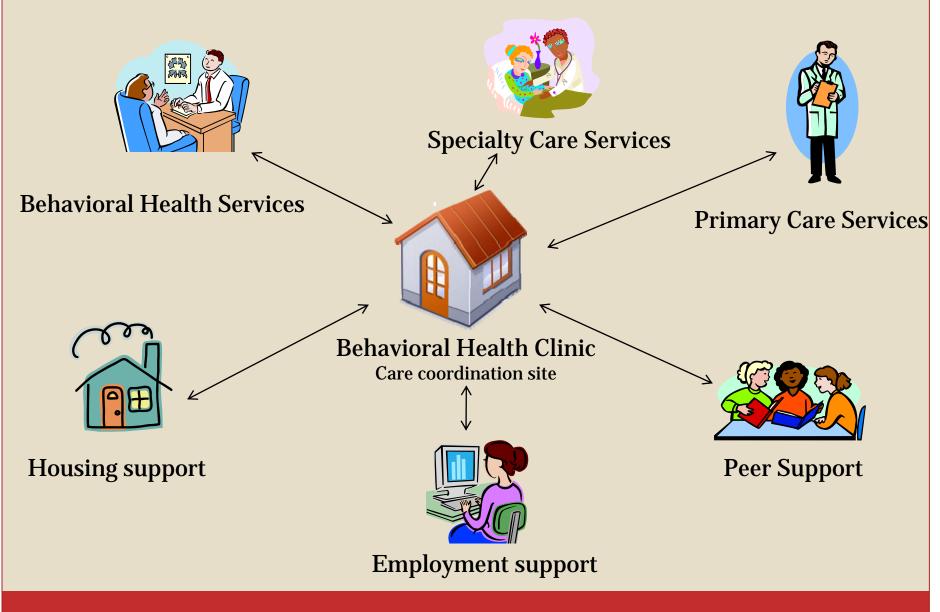
\*subject to funding allocations and ADHS contract expectations



#### Vision for SMI Health Homes

- Multidisciplinary team responsible for delivering physical and behavioral health services
- Multidisciplinary team responsible for both member <u>and</u> population outcomes
- Evidenced based practices used for screening, prevention, wellness, care management, disease management and Recovery programs
- Care coordinated through technology and information sharing systems





#### **Current Activities....**

#### Data analysis

- ★ Acute care + behavioral health care + Medicare data
- Utilization patterns and profiling
- ▼ Diagnostics & demographics of the population

#### Stakeholder input

- Members and family members
- Behavioral health and physical health providers
- **▼** Managed care organizations
  - RFI submissions and presentations
- **▼** Tribes and Indian Health System (I/T/U)
- **▼** Other system partners



#### The Next 6 Months...

- Establish requirements/definitions for SMI health homes
  - Services
  - **X** Team members
  - Best/promising practices to be used
  - Outcomes
  - Information technology
- Consider stakeholder input/recommendations
- Ongoing guidance from CMS
- Consultation with SAMHSA

# The Next 12 Months and beyond...

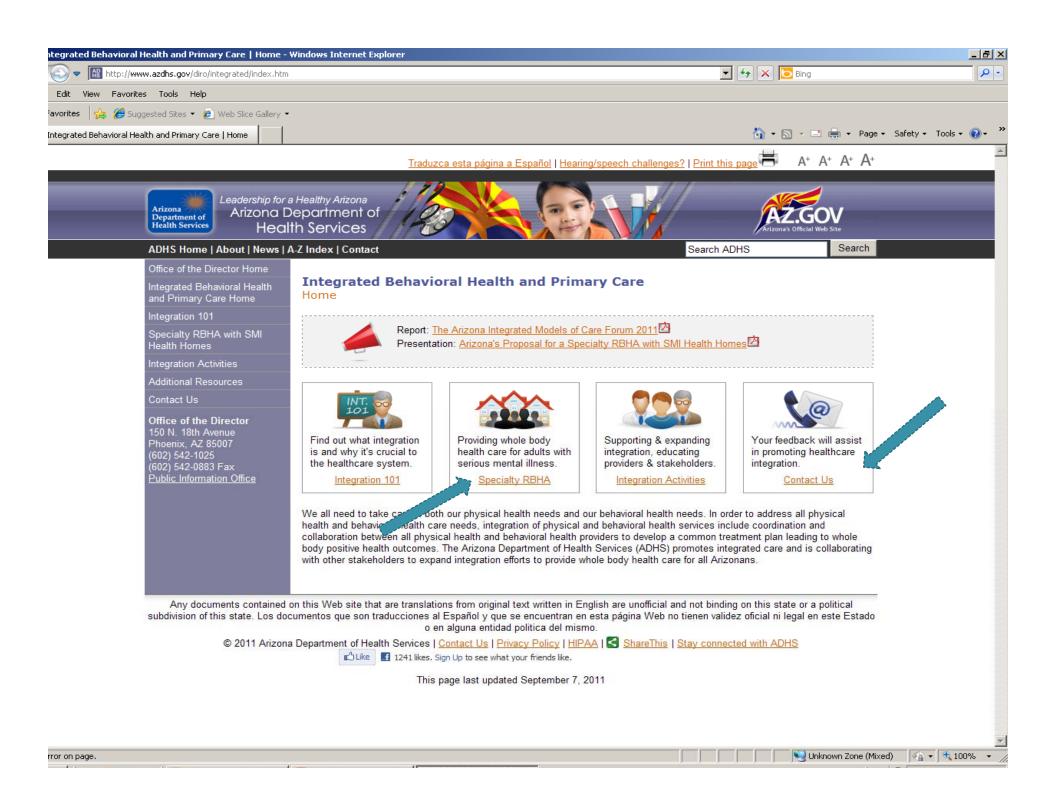
- RFP
- State Plan Amendment
- Policies
- Costs; billing codes; reimbursement
- Confidentiality; HIPAA regulations
- Provider/workforce
  - Licensing; credentialing; privileging
  - ▼ Provider network development
- Training
- EHR/EMR/HIE; technology; sharing of data

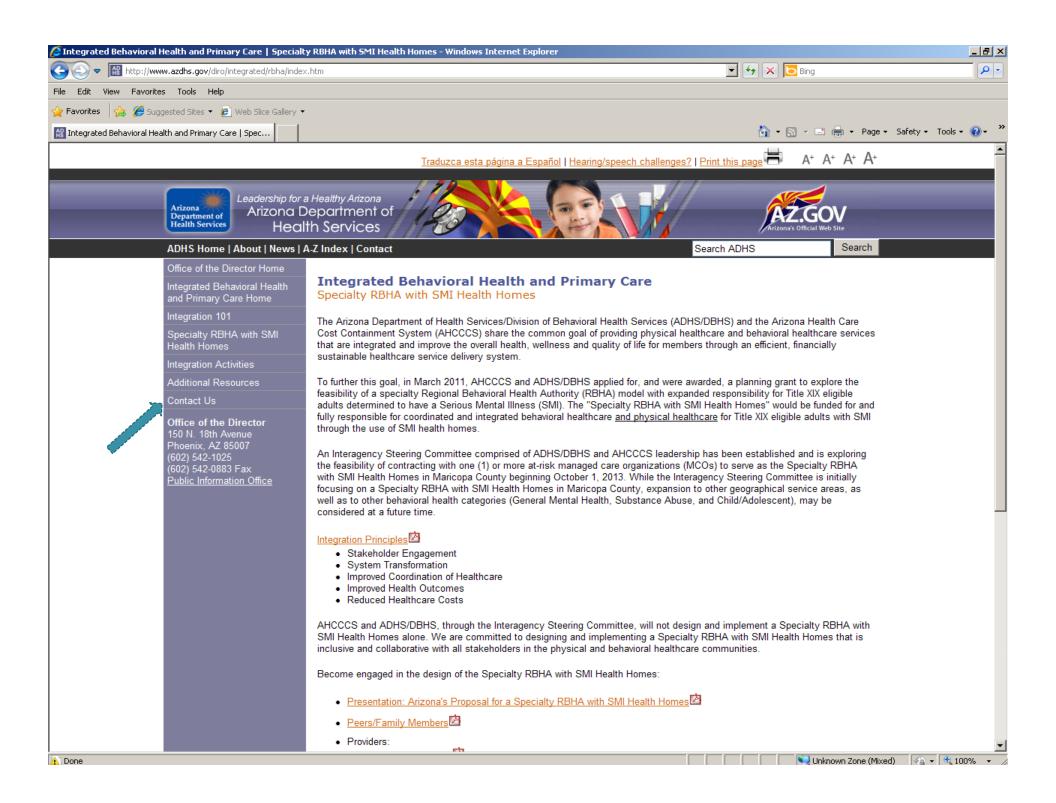


## Throughout This Process...

- Preserve Recovery
- Peer and Family voice and participation in program design
- Maintain strong and effective communication
  - Transparency
  - Seek public buy-in and support
  - Inclusion
  - http://www.azdhs.gov/







#### Discussion/Consultation

 What recommendations do you have in terms of care coordination given the choices American Indians have for health care?

 How can we continue this dialogue after today?

