



State Medicaid Advisory Committee (SMAC)

Wednesday, November 16, 2016

AHCCCS

Gold Room - 3rd Floor

701 E. Jefferson Street

1 p.m. – 3 p.m.

Agenda

I. Welcome	Director Thomas Betlach
II. Introductions of Members	ALL
III. Approval of August 17, 2016 meeting summary	ALL

Agency Updates

IV. AHCCCS Update	Director Thomas Betlach
V. Pediatric Prepared Emergency Care	Tomi St. Mars MSN, RN Peggy Stemmler, MD, MBA
VI. Opioid Update	Shana Malone

Discussion

VI. Call to the Public	Director Thomas Betlach
VII. Adjourn at 3:00 p.m.	ALL

*2016 SMAC Meetings

Per SMAC Bylaws, meetings are to be held the 2nd Wednesday of January, April, July and October. All meetings will be held from 1 p.m.- 3 p.m. unless otherwise announced at the AHCCCS Administration 701 E. Jefferson, Phoenix, AZ 85034, 3rd Floor in the Gold Room:

~~January 13, 2016~~ – Rescheduled to February 3, 2016

April 13, 2016

~~July 13, 2016~~ – Rescheduled to August 17, 2016

~~October 12, 2016~~ – Rescheduled to November 16, 2016

For more information or assistance, please contact Yisel Sanchez at (602) 364-4577 or yisel.sanchez@azahcccs.gov

AHCCCS Update



AHCCCS Update



Overview

- Mission

- Reaching across Arizona to provide comprehensive, quality health care to those in need

- Vision

- Shaping tomorrow's managed care from today's experience, quality, and innovation

- Values

- Passion, Community, Quality, Respect, Accountability, Innovation, Teamwork, Leadership

Select AHCCCS Initiatives

1. Active Thoughtful Purchaser
2. Integration efforts
3. Value Based Purchasing
4. Justice System transitions
5. Autism related services
6. Opioid Crisis
7. Program Integrity
8. Health Information Technology
9. American Indian care coordination and support

Potential Impact ACA Changes

	GF Costs	Total \$ Removed from Economy	Members Losing Coverage
1. Eliminate non-categorical adults 0-138%	\$328 m	\$3,239 m	(425,338)
2. Waiver at regular FMAP 0-100%, Eliminate 100-138%	\$1,021 m	\$599 m	(115,823)
3. Waiver at regular FMAP 0-100%, Freeze enroll. 100-138%	\$1,032 m	\$175 m	-

Funding Sources impacting GF

1. Hospital Assessment tied to provisions of ACA with automatic repeal
2. Prescription drug rebate for MCO pharmacy spend
3. Enhanced CHIP match for children's expansion

Capitol Times – November 11th

All that, said Ducey, makes outright repeal without something else to take its place unacceptable.

“I’m not talking about repeal,” he said.

“I’m talking about repeal and replace,” Ducey continued. “I want to see all of our citizens have access to health care that’s affordable.”

With outright repeal unacceptable, the governor said it remains to be seen what Trump and Congress can come up with as an alternative.

“The devil is going to be in the details of a health care plan that allows accessibility to all of our citizens,” he said.

“That’s the discussion that we’re going to have,” the governor continued. “What we have currently isn’t working.”

Capitol Times – November 15th

Amid the discussion of the likely repeal-and-replace of Obamacare that will follow Trump's inauguration, Brewer said she hopes the expansion of AHCCCS, which she shepherded through the Legislature in 2013, stays intact.

"They can implement AHCCCS in all 50 states. They probably will tweak it or revise it some, but it's on the table, as far as I'm concerned, to be discussed. And I'm rooting for Arizona's AHCCCS program,"

ACA provisions outside coverage

- Essential benefits package
- MAGI income calculations and new eligibility systems
- Former foster youth who were in foster system for 6 months can stay on Medicaid until 25
- CHIP FMAP
- Hospital presumptive eligibility
- Family planning extension
- Drug rebates for managed care
- Authority for dual demonstrations (no direct impact on AZ)
- Program integrity requirements

Block Grant/PMPPM discussion

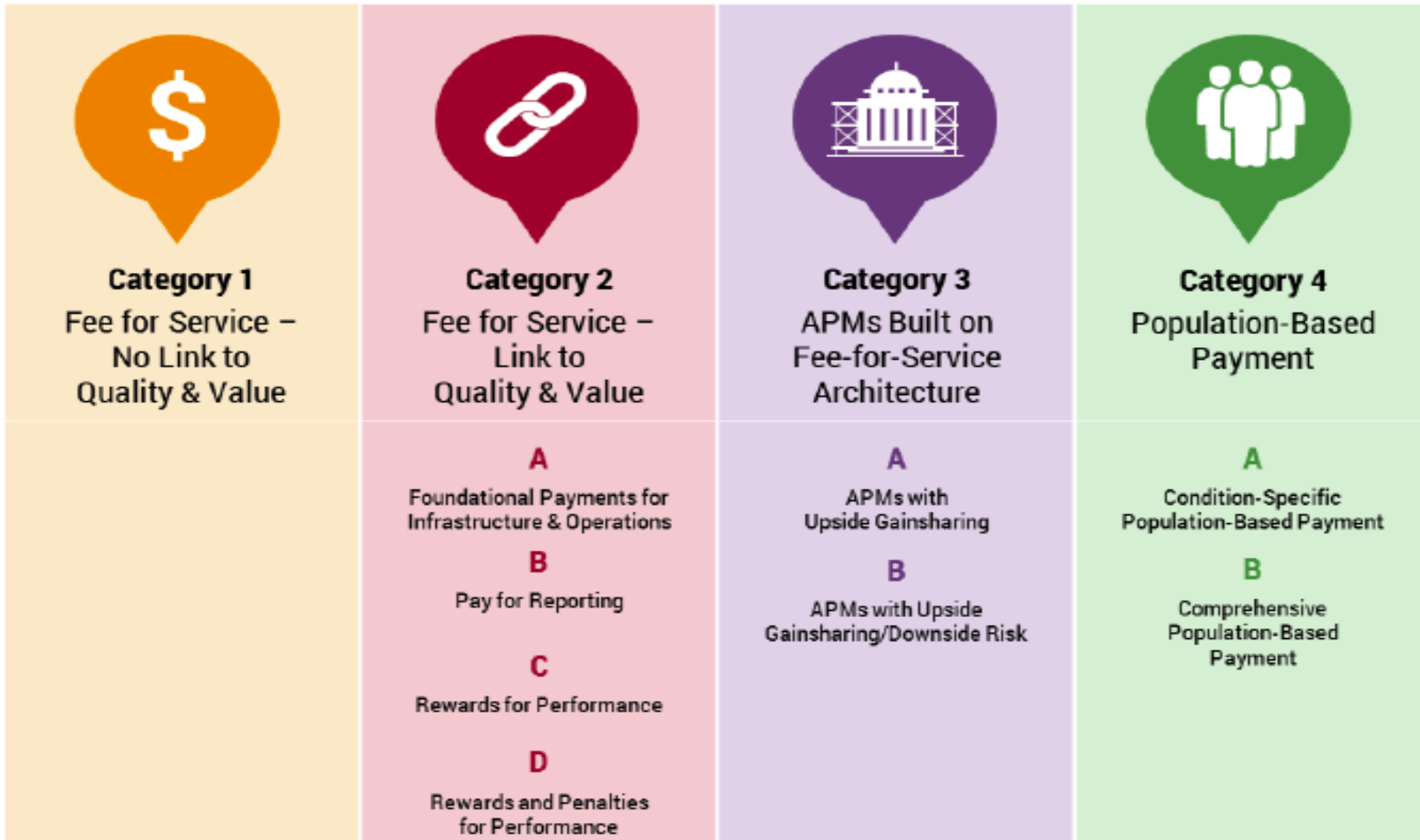
- What is in the base for federal grant? (e.g., A Better Way builds off 2016 and phases down enhanced ACA FMAP to regular FMAP.)
 - Note less efficient states may have room to make program changes to save funding and avoid cutting populations; Arizona has little room on benefits or provider rates or utilization rates (things like leveraging home and community services)
- What is the state match or maintenance of effort requirement?
- How is the expansion incorporated?

Block Grant/PMPPM discussion

- What is in funding formula for growth and how is that calculated? What inflation factors are used?
- How is population growth accounted for? Is the formula a per member?
- What is the funding formula for recessions?
- What is in statutory framework for requirements?
 - Populations covered
 - Services covered? (mandatory vs optional?)
 - Payment levels? Access to care & network?
- What happens with existing regulatory structure including but not limited to State plans and 1115 waivers?

LAN Payment Reform Framework

Figure 1. APM Framework (At-A-Glance)



Potential Future VBP Levels

	Acute	ALTCS EPD	CRS	RBHA		DDD	
				SMI-Integrated	Non-Integrated	Sub-Contractors	LTSS
CYE 14	5%						
CYE 15	10%	5%/1.5%	5%				
CYE 16	20%	15%/15%	20%	5%			
CYE 17	35%	25%/25%	35%	15%			
CYE 18 Anticipated	50%	35%/35%	50%	25%	10%	20%	5%
CYE 19 Anticipated	60%	50%/50%	60%	35%	20%	35%	10%
CYE 20 Anticipated	70%	60%/60%	70%	50%	35%	50%	20%

APM Proposed Targets

DSRIP Year	Percent Spend LAN 2-4	Percent Spend LAN 3 & 4
CYE 2017	30%	NA
CYE 2018	40%	5%
CYE 2019	50%	10%
CYE 2020	60%	20%

Arizona Management System

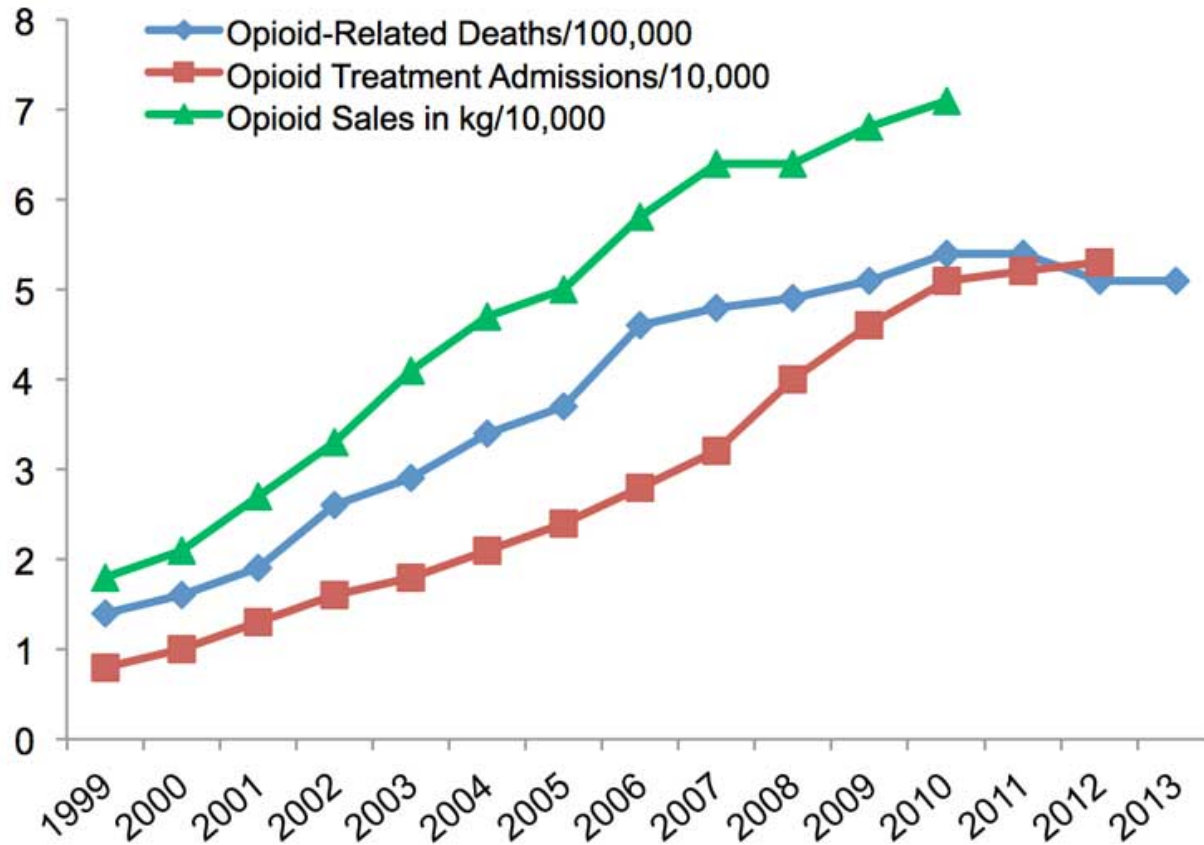


Reaching across Arizona to provide comprehensive quality health care for those in need

AMS Transformation in State Government

- Large Cabinet agencies actively pursuing
- MVD reduced wait times and increased throughput in very busy office
- DOC reduced CO hiring from 120 days to 30
- DES UI Call center 100 min to 10 sec
- ADOA building renew visual mgmt. board
- DOR Call center – 45 min drop – calls less than 1 min

National Rx Opioid Trends (NIDA)



CLAIMS RECEIPT AND IMAGING/DATA ENTRY

THE SELFIE TEAM

Receipt & Imaging Team



Supervisor



Data Entry Unit



METRICS

R & I Unit

To maintain claims and documentation processed through R&I and DE in 5 days or less daily.

DE Unit



To maintain the process within the target time frame to ensure timely payment of claims.

BRIGHT IDEAS

R & I Unit

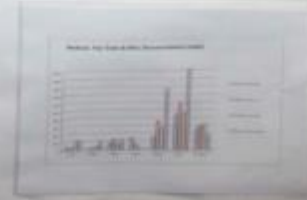
DE Unit



IMPROVEMENT PROJECTS

R & I Unit

Goal: to key 500+ trip tickets, reimbursements, and medical bills per week



DE Unit

Goal: to key 250+ PMNIO claims and 1,000+ RTM claims per week



ADMINISTRATION HUDDLE BOARD

Meet our Team

Metrics



Debbie Miller
Chief Human Resources Officer



Andy Berra
HR Project Manager



Kathleen Gorman
Employee Relations Administrator



Nancy Rodriguez
HR Compliance Specialist

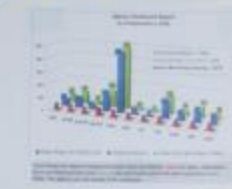


Lorena Smith
HR Business Consultant



Heidi Brown
Executive Staff Assistant

Maintain Agency core organizational capacity, infrastructure and workforce by completing 80% of HRD's 2016/2017 Strategic Plan goals by June 2017.



✓ APB
↓ Down from 2015 😊

Projects

- HR Business Partner Forum Update
- Enhance Internship Program
- Organize 'S' Drive
- Update HRD Intranet Page
- Rio Salado - Training hours towards Alignment
- Self-directed training Policy

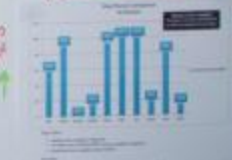
Ideas

- Legacy Document revision - Knowledge Transfer
- Focus on process improvement
- Staff cross-training and development

✓ APB
😊
IN Progress



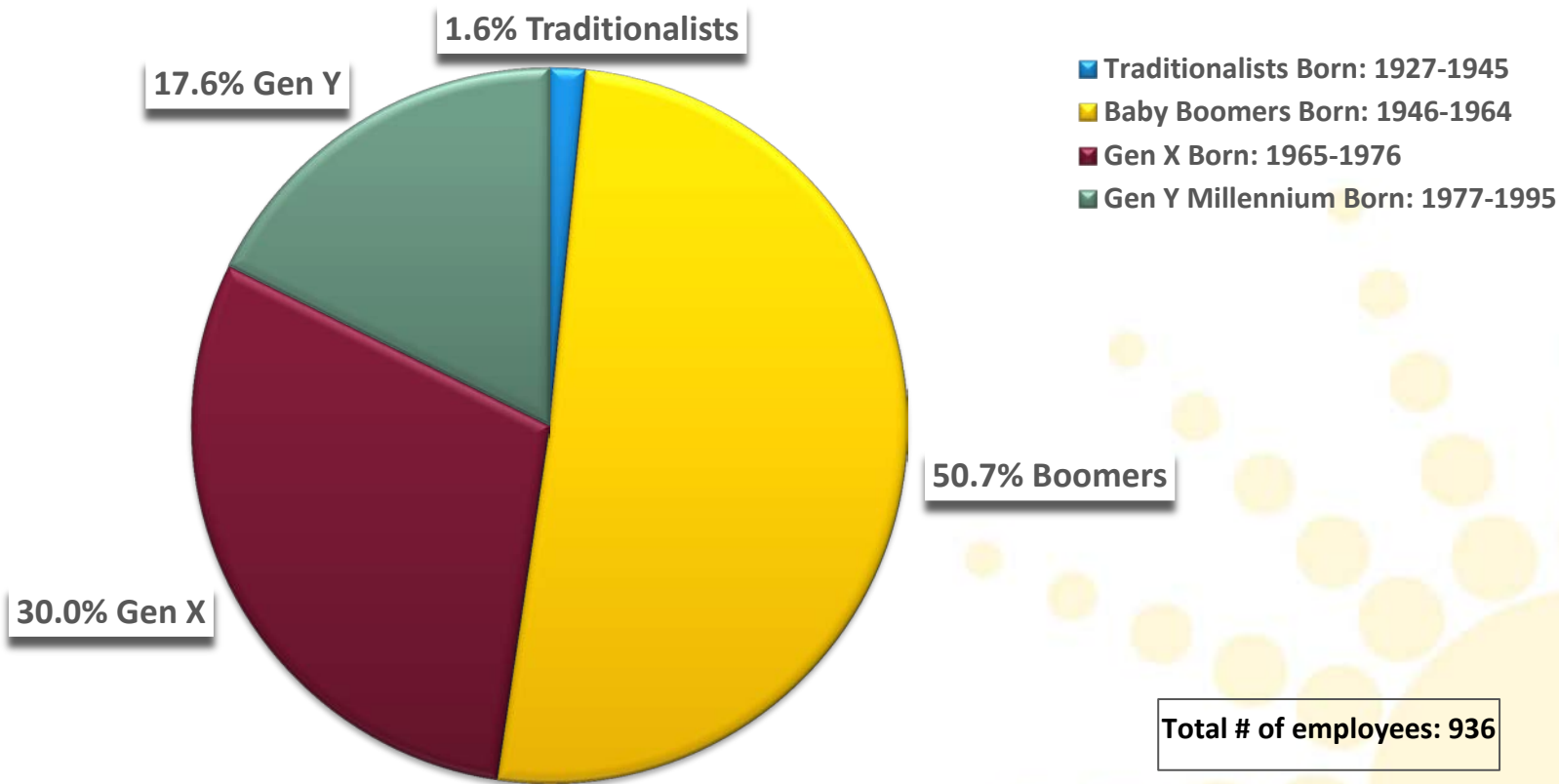
⊖ Not in Compliance



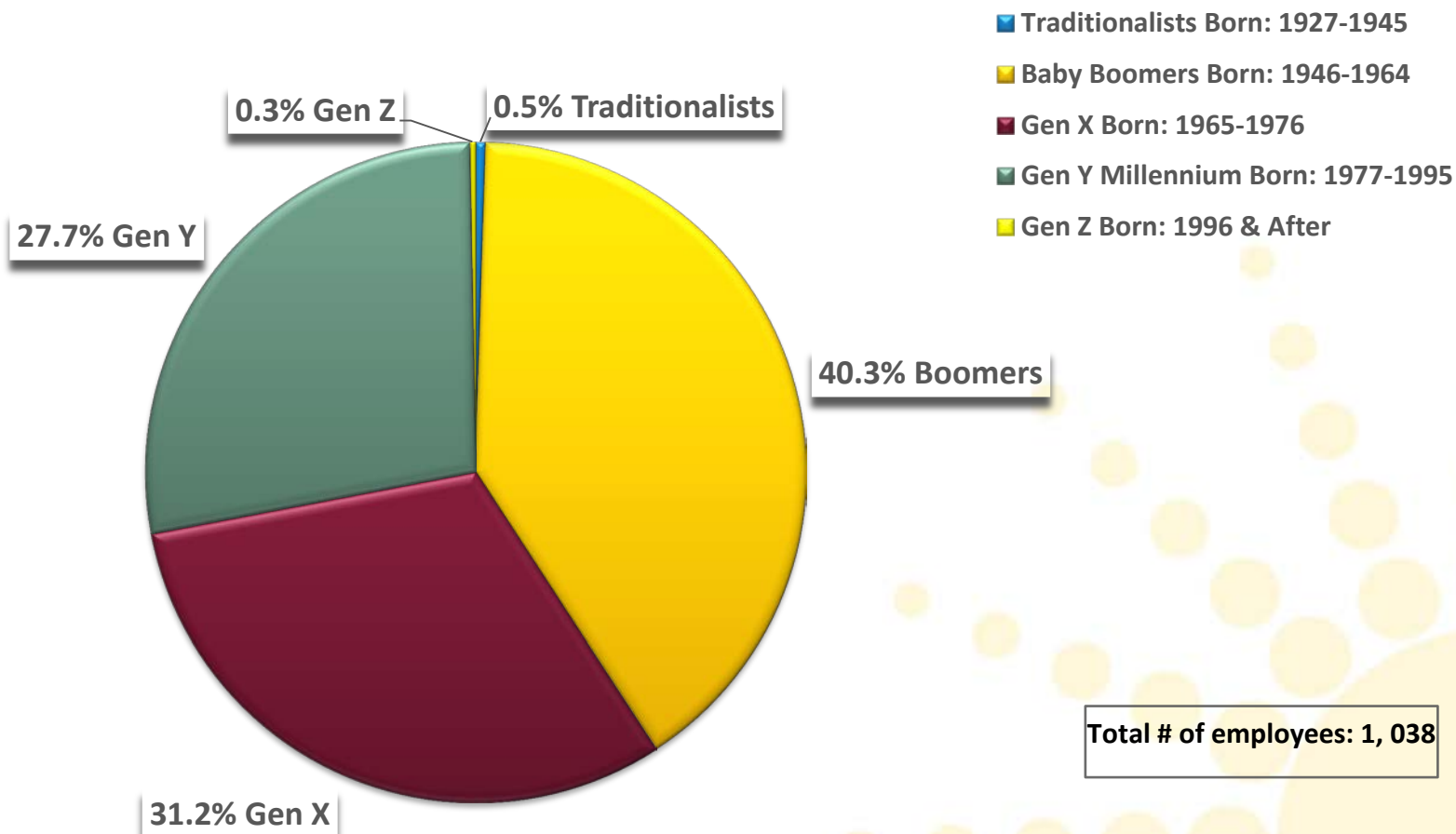
✓ APB
😊



AHCCCS Generations in workplace (2013)



AHCCCS Generations in workplace 2016



Arizona's 1115 Waiver Status

- Arizona's application for a 5-year waiver included:
 - Part I: Governor Ducey's vision to modernize Medicaid: The AHCCCS CARE program
 - Part II: The Legislative Partnership
 - Part III: DSRIP: Arizona's Approach
 - Part IV: HCBS Final Rule
 - Part V: American Indian Medical Home
 - Part VI: Building Upon Past Successes
 - Part VII: Safety Net Care Pool

IMD Update

AHCCCS Care Update



Questions?



Pediatric Prepared Emergency Care



Tomi St. Mars MSN, RN

Peggy Stemmler MD, MBA

October 12, 2016



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Health and Wellness for all Arizonans

Partnership

- ADHS
- AzAAP - institutional home
- Steering Committee
- Members



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Pediatric Readiness Assessment

Ensuring Emergency Care for All Children



2013-14 National Pediatric Readiness Project Assessment Results

[Home](#) | [National Pediatric Readiness ED Participation by State/Territory](#)

The following results represent a national initiative sponsored by the federal Emergency Medical Services for Children Program (EMSC) to ensure that **emergency departments (EDs)** are ready to care for children. EDs were asked to take an assessment regarding available resources for the care of children and received a score based on a **100 point scale**.

Rev. 3/21/2014

Average Pediatric Readiness Scores

Low Volume (<1800 patients)	Medium Volume (1800-4999 patients)	Medium to High Volume (5000-9999)	High Volume (>=10000)	All Participating Hospitals
62	70	74	84	69
n = 1629	n = 1248	n = 708	n = 561	n = 4146



State Name: Arizona

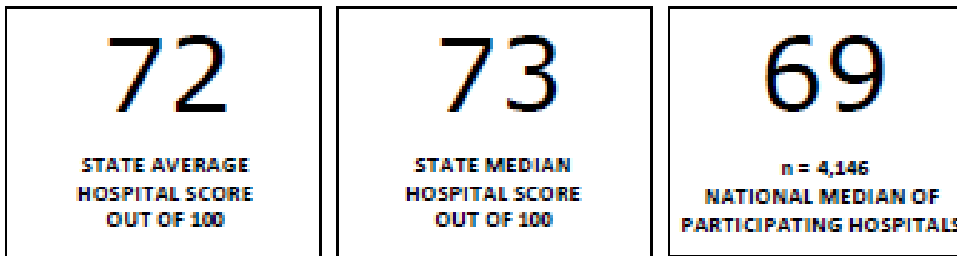
Report Date: 3/5/2014 11:35:46 AM

Number of Hospital Respondents: 77

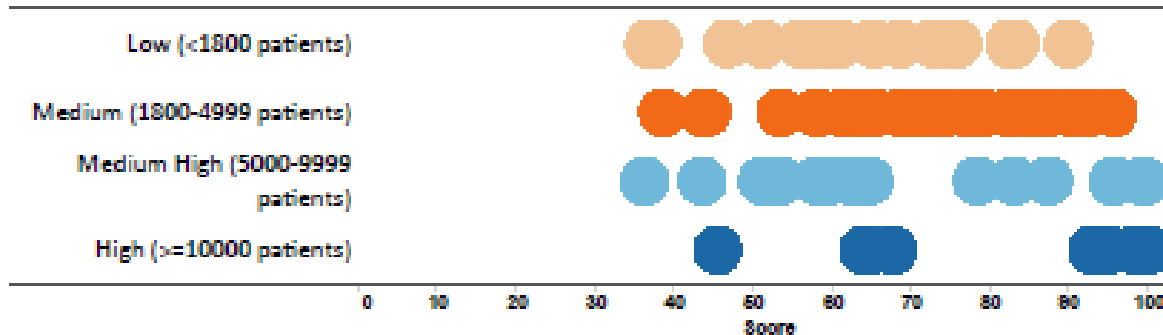
Number of Hospitals Assessed: 77

Response Rate: 100.0%

STATE SCORE AND COMPARATIVE SCORES:



DISTRIBUTION OF STATE SCORES FOR EACH VOLUME TYPE:



Voluntary Membership & Certification

- Based on national guidelines
 - American Academy of Pediatrics (AAP)
 - American College of Emergency Physicians (ACEP)
 - Emergency Nurses Association (ENA)
- Refined by Arizona stakeholders
 - Hospital CEOs, emergency department leadership
- Modeled on Arizona Perinatal Trust practices



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3 Levels

- **Advanced Care**
 - Must have PICU and Pediatric Coordinator
 - Highest level of credentials, continuing education required
- **Prepared Plus Care**
 - Higher level of credentials, education requirements
- **Prepared Care**
 - Most community EDs inclusive of critical access/tribal hospitals



All Levels

- Pediatric-specific equipment
- Pediatric-specific quality review process
- Review of policies
- Review of facilities



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Education

- Emergency Nurse Pediatric Course (ENPC)
- Emergency Nurse Certification prep (CEN)
- Pediatric Emergency Nurse Certification prep (CPEN)
- Focus on pediatric-specific CME
- Pediatric mock codes
- Arizona Pediatric Symposium
 - Annual pediatric conference
 - EMS and ED staff



Small Changes = Big Results

- Scales locked in kilograms
- Standardize code carts
- ENPC
- Membership resource site
- Raising the bar every 3 years



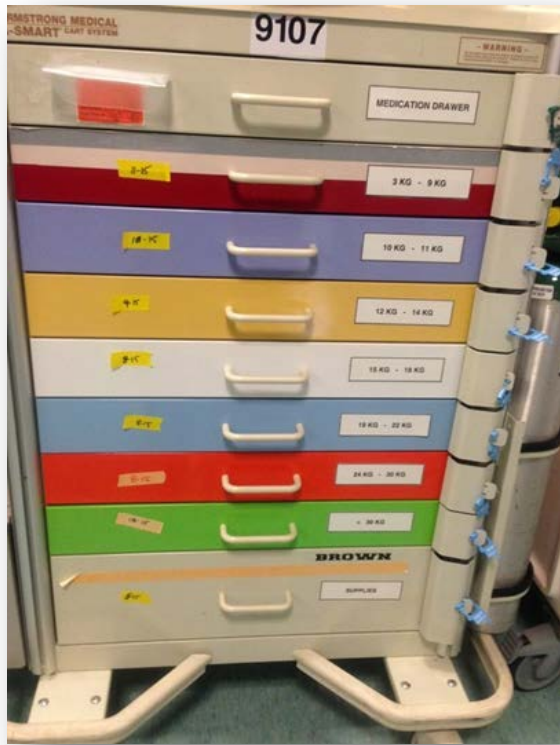
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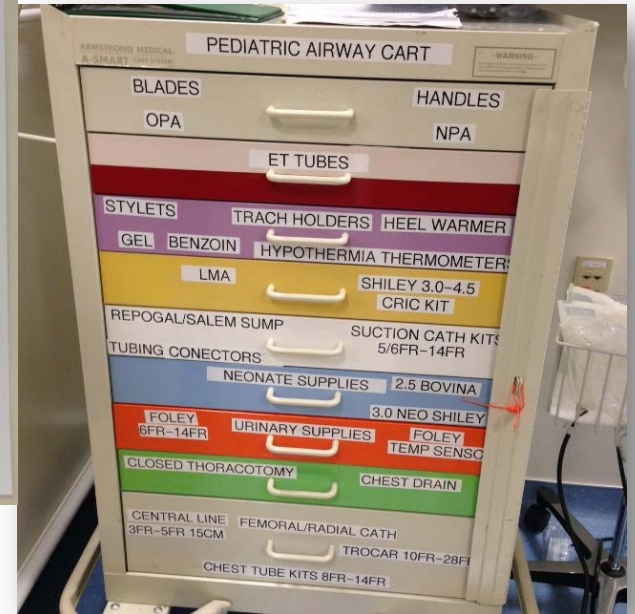


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ALL pediatric meds
MUST be double
checked with another
RN, pharmacist or
M.D.

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Common Challenges

- Pediatric disaster policies
- Behavioral health inpatient beds
- Child maltreatment protocols



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Certification

- **Advanced Care**
 - Arizona Children’s Center at Maricopa Medical Center
 - Banner Thunderbird Medical Center
 - Banner University Medical Center – Tucson
 - Cardon Children’s Medical Center
 - Phoenix Children’s Hospital
 - HonorHealth – Shea Medical Center
 - Tucson Medical Center for Children
- **Prepared Plus Care**
 - Dignity Mercy Gilbert Medical Center
 - HonorHealth Deer Valley Medical Center
 - HonorHealth Osborn Medical Center
 - HonorHealth Thompson Peak Medical Center
 - Summit Healthcare Regional Medical Center
 - Yuma Regional Medical Center



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Certification

- **Prepared Care**
 - Abrazo Central Campus
 - Banner Baywood Medical Center
 - Banner Boswell Medical Center
 - Banner Del E Webb Medical Center
 - Banner Estrella Medical Center
 - Banner Gateway Medical Center
 - Banner Goldfield Medical Center
 - Banner Ironwood Medical Center
 - Banner Page Hospital
 - Chinle Comprehensive Health Care Facility
 - Cobre Valley Regional Medical Center
 - Copper Queen Community Hospital
 - Mount Graham Regional Medical Center
 - Northern Cochise Community Hospital
 - Oro Valley Hospital
 - Tuba City Regional Health Care Corporation
 - White Mountain Regional Medical Center



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Members

- **In progress for certification**

- Abrazo Maryvale
- Banner Casa Grande Medical Center
- Banner University Medical Center – South Campus
- Benson Hospital
- Cochise Regional Hospital
- Gila River HuHuKam Memorial Hospital
- La Paz Regional Hospital
- Parker Indian Health Center
- Phoenix Indian Medical Center



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Analysis

- Emergency Department and Death data
- Facilities pre/post and non-verified centers
- Injury is a sensitive indicator
- Improvements

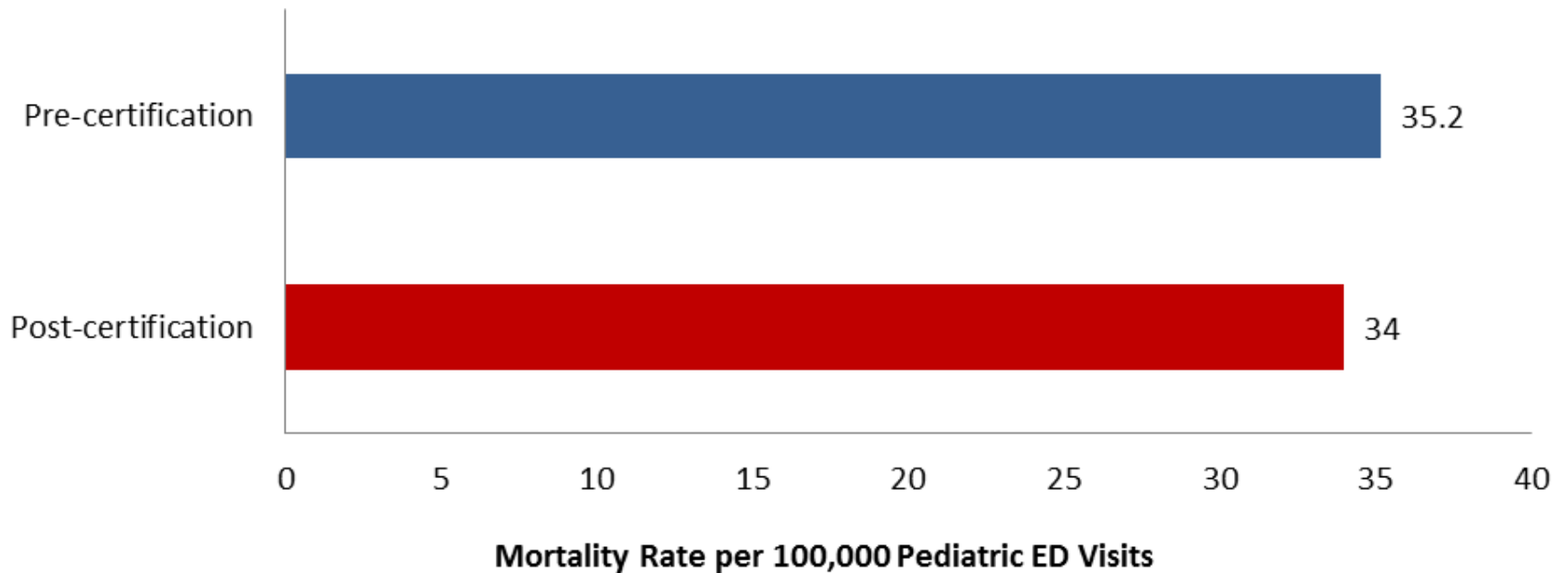


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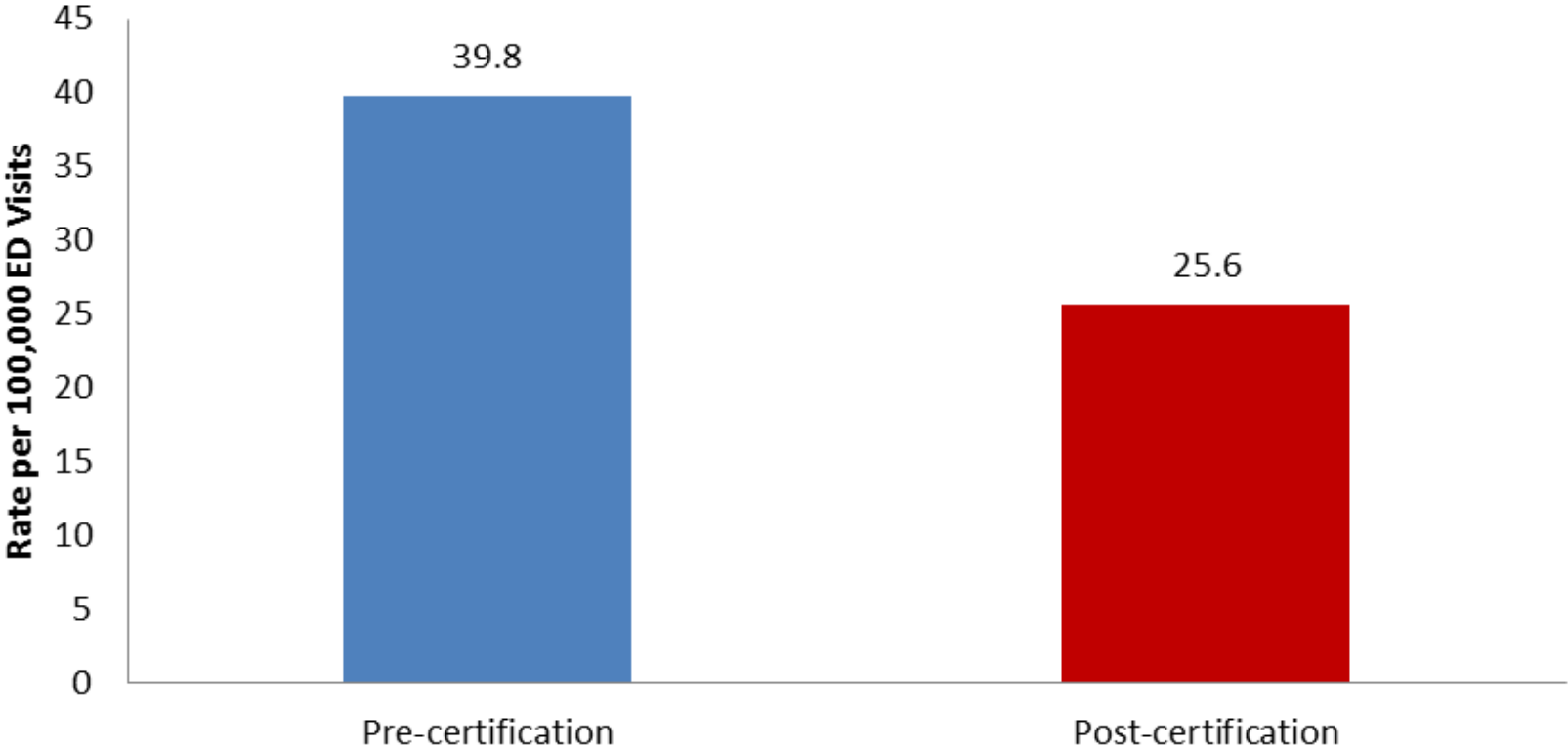
Pediatric Mortality Rates Pre/Post Emergency Department Certification (All Pediatric ED Visits), Arizona 2011-2014



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Pediatric Injury Mortality Rate Pre/Post Emergency Department Certification, Arizona 2011-2014



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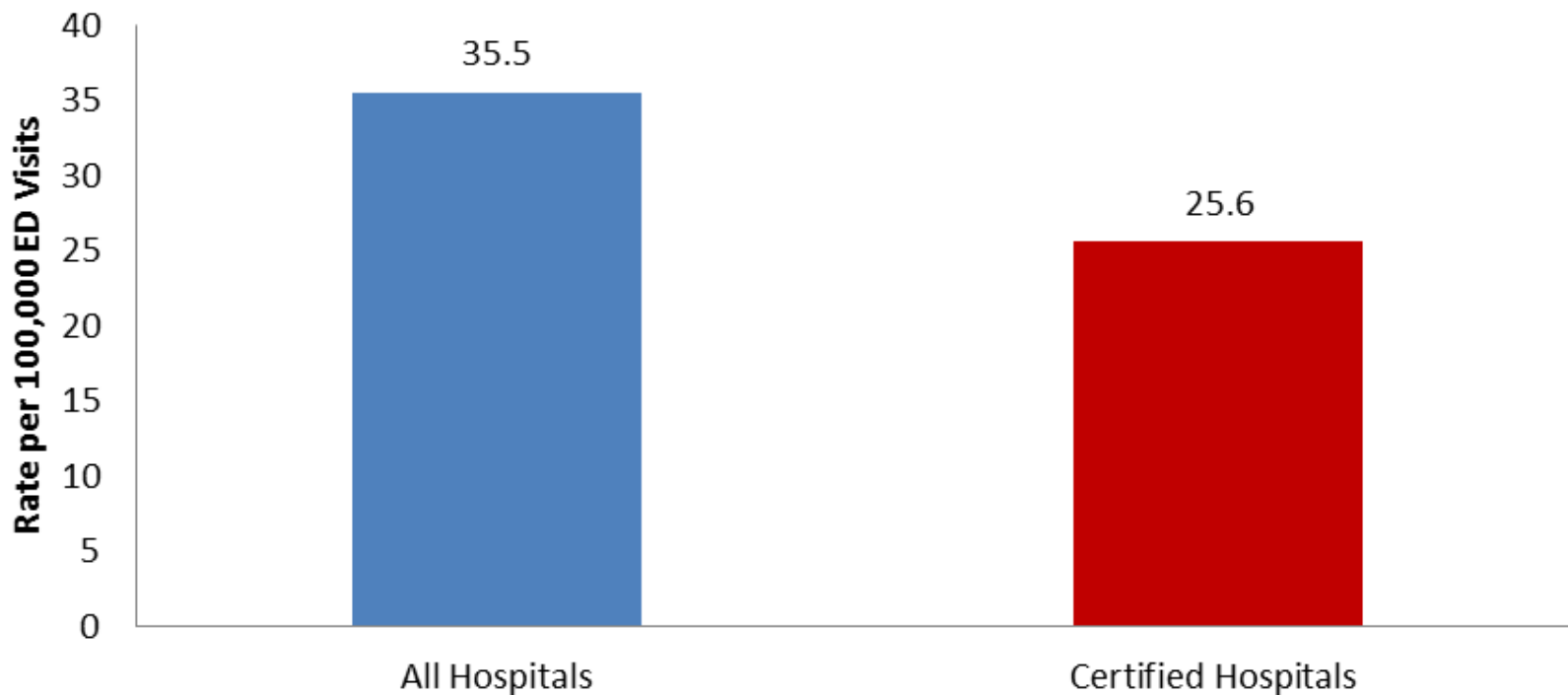
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Comparing the Certified Emergency Department's Pediatric Mortality Rate to the Overall Pediatric Injury Mortality Rate, Arizona 2011-2014



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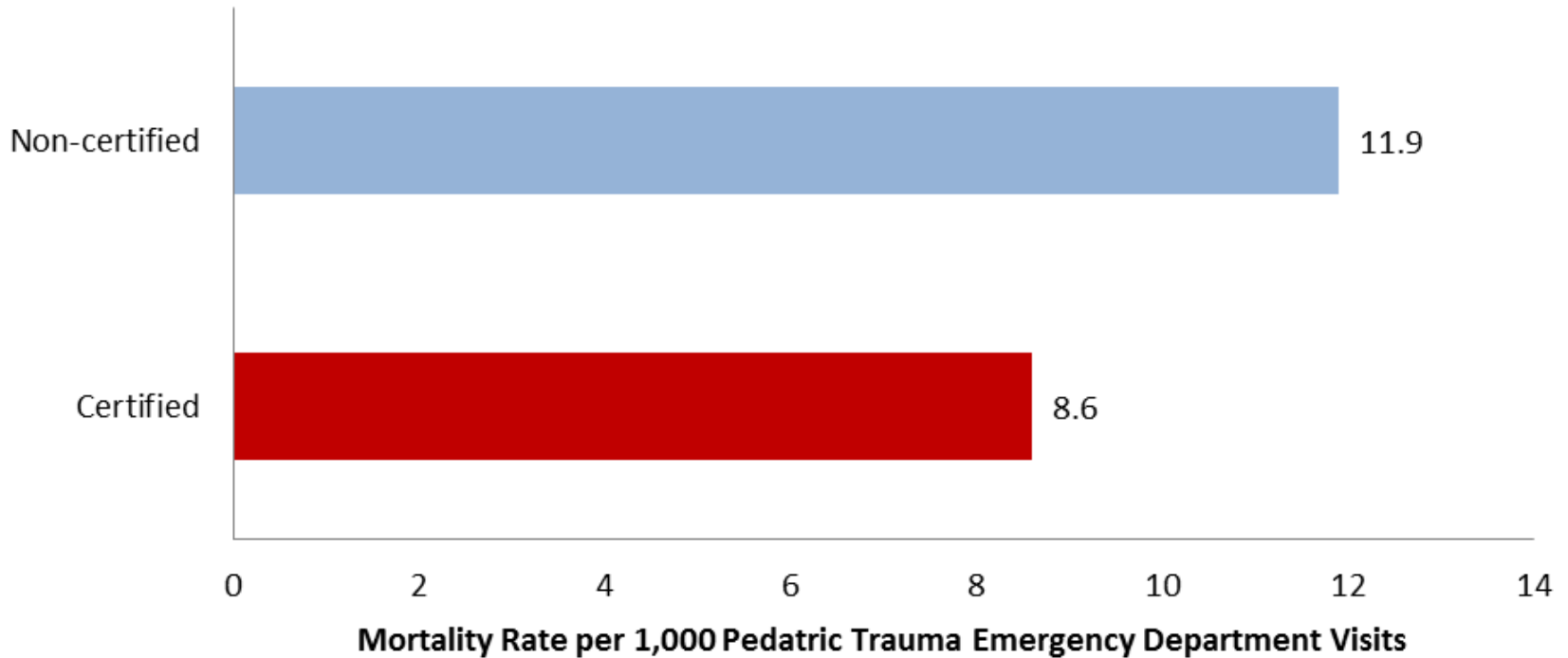
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Figure 4. Pediatric Trauma Mortality Rates among Certified and Non-Certified Hospitals , 2011-2014



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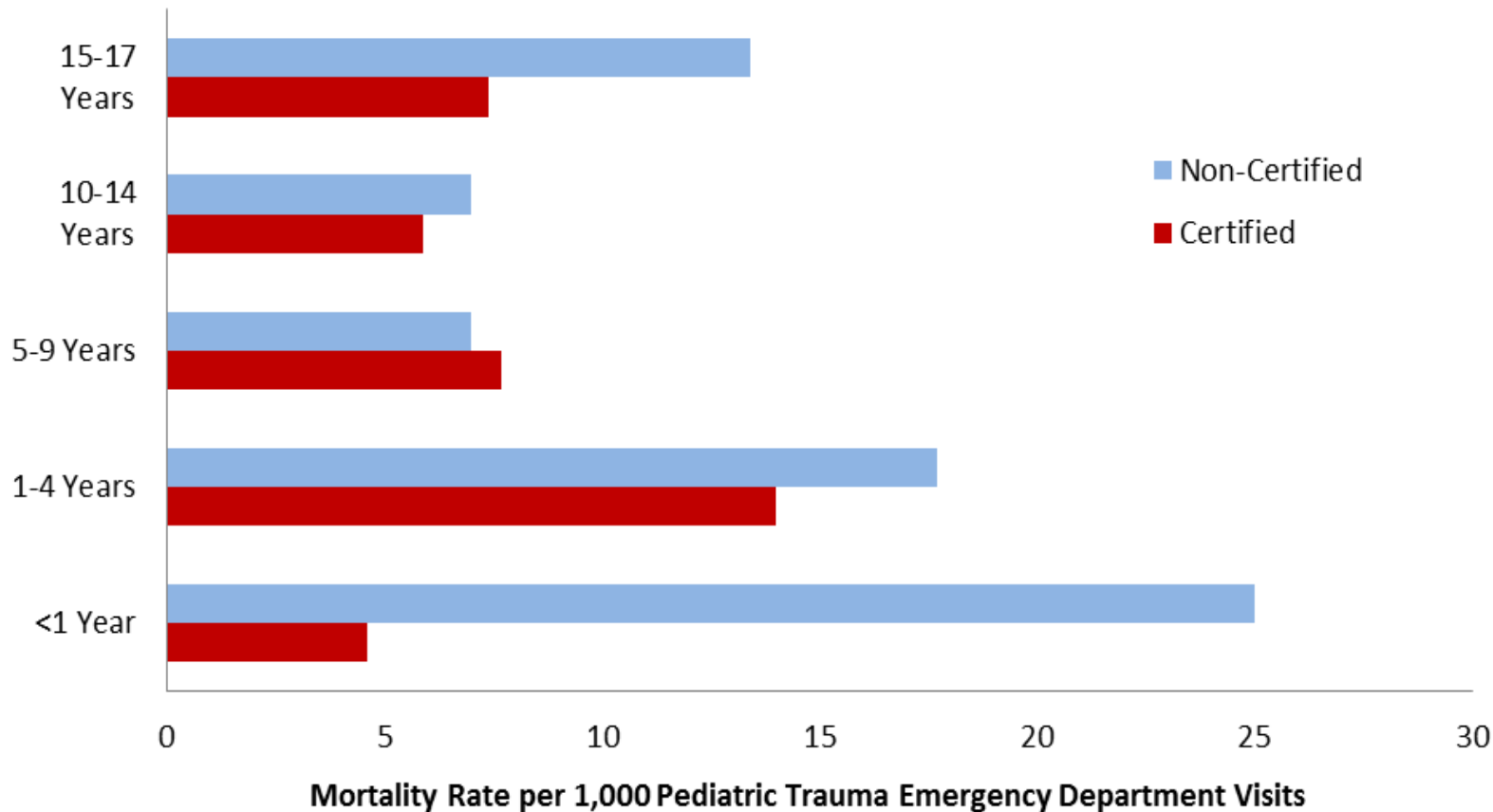
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Figure 6. Pediatric Trauma Emergency Department Mortality Rates among Certified and Non-Certified Hospitals by Age Group, 2011-2014



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Moving Evidence into Practice

- Demonstrating success
- Flexibility to respond to evidence
- Kids win regardless of geographic location



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Questions?

www.azaap.org/Pediatric_Prepared_Emergency



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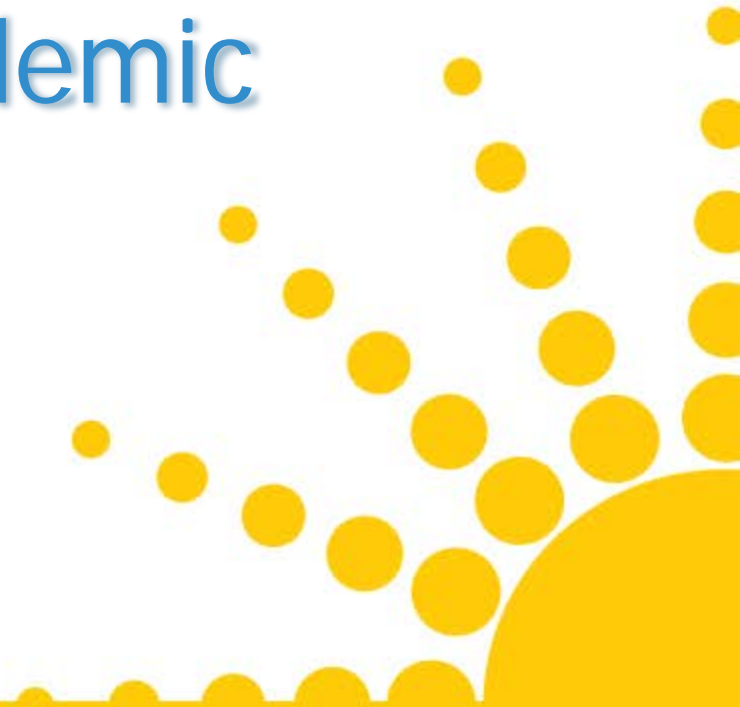
meeting the emergency needs for Arizona's children

Opioid Update



Arizona's Opioid Epidemic

Understanding the
Problem and Finding
Solutions



The National Opioid Influx

- A 4 fold increase in the quantity of Rx Opioids sold in the U.S.
- The U.S. makes up 4.6% of the world's population, but consumes 80% of its Rx opioids
- ~52 deaths every day!



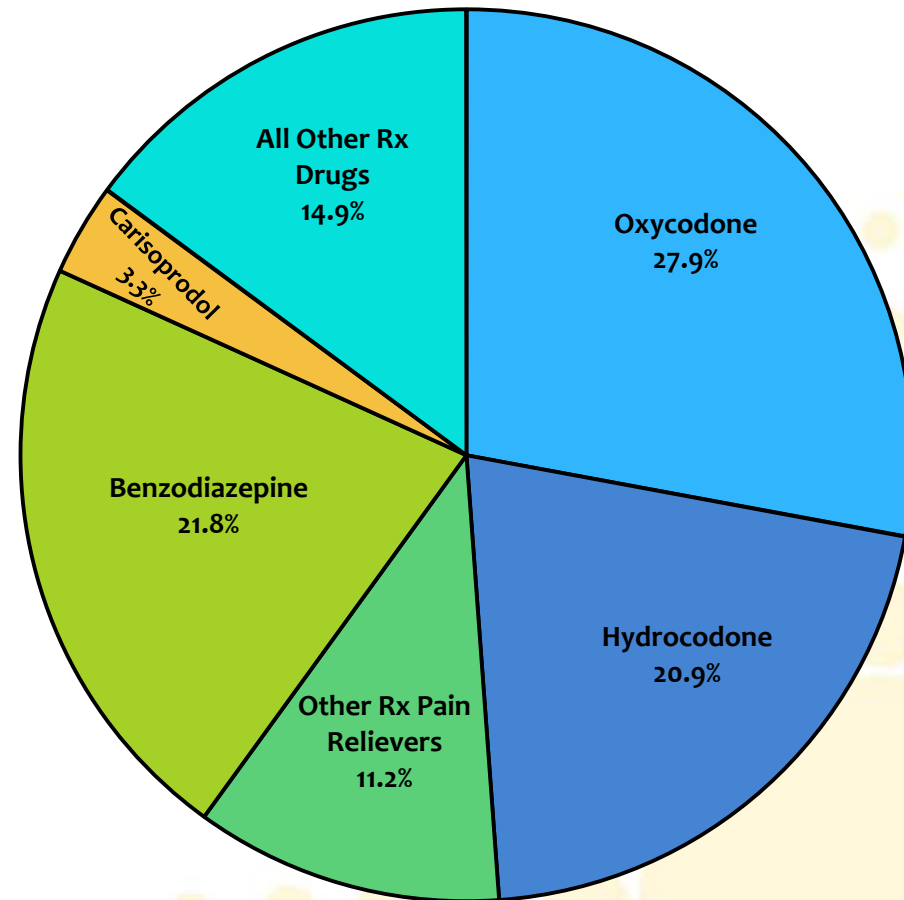
CDC National Estimates



Nearly **2 million** Americans abused or were dependent on prescription opioids in 2014.

Availability of Rx Opioids in Arizona

- ~575 million Class II-IV pills are dispensed each year in Arizona
- Opioids account for 60%
- Access & probability



Volume: Access Ratio

- Enough Rx opioids were dispensed last year to medicate every Arizona adult around the clock for more than 2 weeks



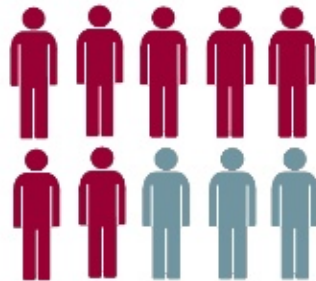
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Emerging Heroin Trends

Prescription opioid misuse is a major risk factor for heroin use



3 out of 4 people who used heroin in the past year misused opioids first



7 out of 10 people who used heroin in the past year also misused opioids in the past year

Jones, C.M., Heroin use and heroin use risk behaviors among nonmedical users of prescription opioid pain relievers – United States, 2002–2004 and 2008–2010. *Drug Alcohol Depend.* (2013).

Fentanyl

UNCLASSIFIED

Counterfeit Prescription Pills Containing Fentanyls: A Global Threat

DEA
INTELLIGENCE
BRIEF

DEA-DCT-DBR-021-16
JULY 2016

UNCLASSIFIED

DEA Issues Alert on Fentanyl-Laced Heroin as Overdose Deaths Surge Nationwide

BY [JOIN TOGETHER STAFF](#)

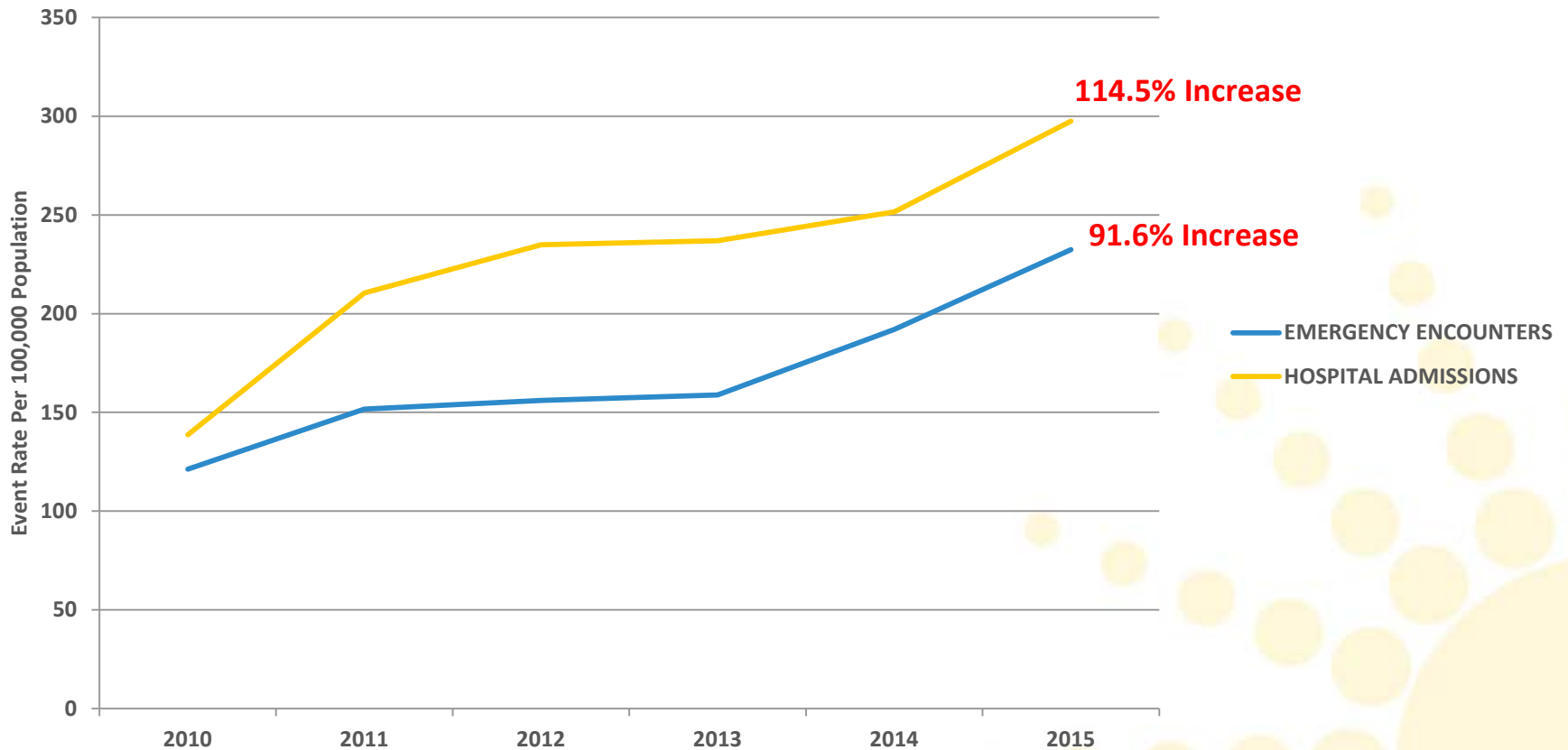
March 19th, 2015



What the Opioid Epidemic is Costing Arizona

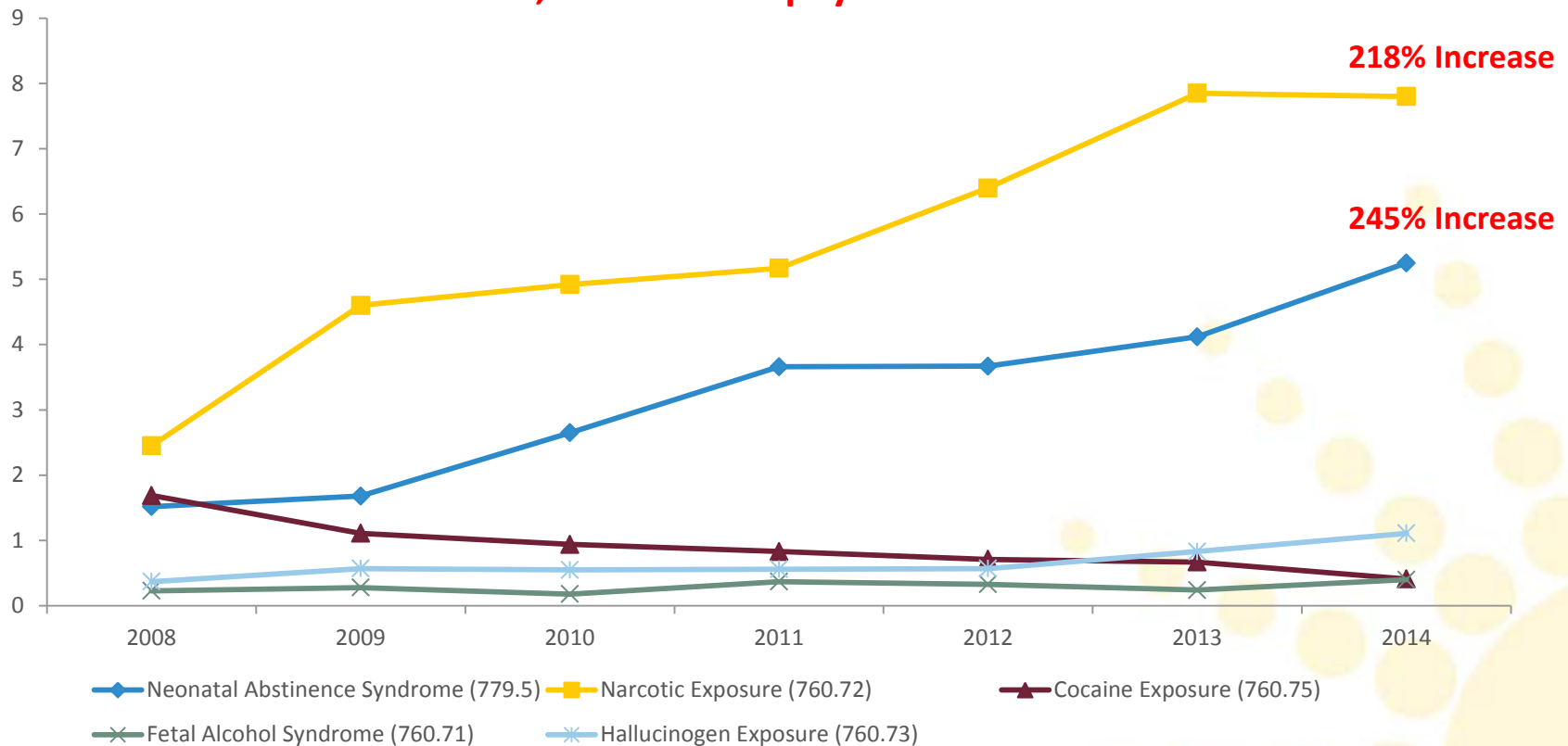


Arizona Opioid-Related ED Encounters and Hospital Admissions

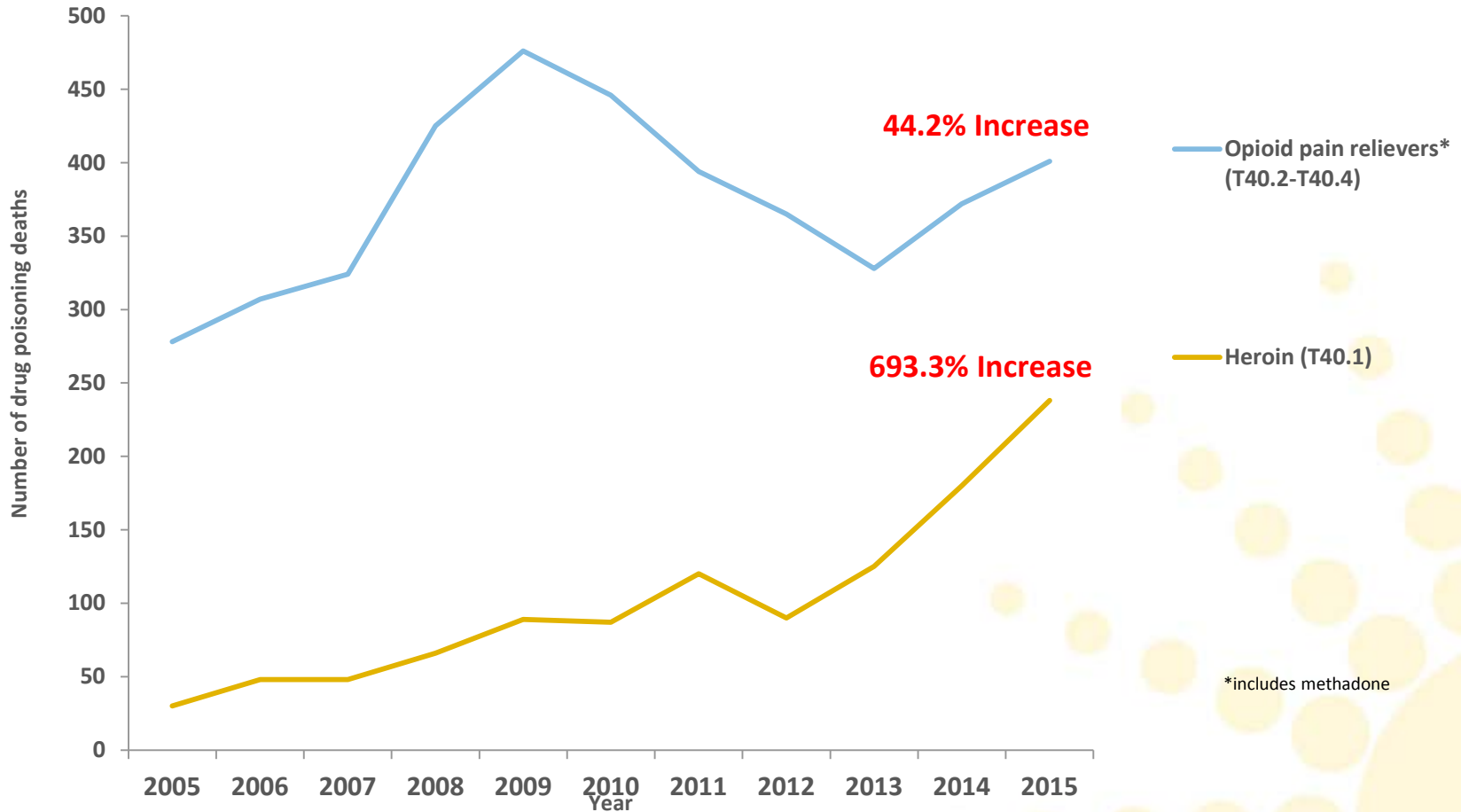


Neonatal Abstinence and Newborn Drug Exposure Rates per 1,000 Births

AHCCCS represented 51% of Arizona hospital births between 2008 and 2014, but was the payer for 79% of the NAS cases



Number of Drug Overdose Deaths Involving Opioids, Arizona 2005-2015 (ADHS)



The Path to Opioid-Mortality

- Dosage too large for opioid-naïve individuals
- Given tolerance:threshold ratio, users begin taking more and more just to get to “baseline”
- Users in recovery who start again, often start with their last dose. If tolerance has lessened, body can’t accommodate
- Cocktailing with alcohol, Rx benzos, and Rx muscle relaxers



Finding a Solution





3 Groups to Target

1. Opioid-Naïve Individuals
2. The Chemically Dependent
3. Diverters



Strategy #1

Promote Responsible Prescribing and Dispensing Policies and Practices



Opioid-Naïve Individuals

- Those who have never taken narcotics and have minimal experience with controlled substances
 - Don't get them started if you don't have to
 - Non-opioid Tx first
 - Minimal supply of opioids if necessary
 - No refills

Talking to Uninformed Patients

- Educate patients about the importance of proper adherence and the risks of misuse
 - Taking more than prescribed
 - Mixing with other drugs and/or alcohol
 - Not sharing scripts with others and why
 - Proper storage and disposal – especially if kids are present in the home

The Chemically Dependent

- Individuals who have developed symptoms of tolerance or physiological and/or psychological withdrawal if use of the Rx drug (legitimately or illegally acquired) is reduced or discontinued
- **At GREATEST risk for overdose!**
 - Use data to identify “high risk” members – coordinate member care
 - Use data to identify problematic prescribing patterns – coordinate provider education

High-Risk Groups

- 45-54 year olds
- Youth and young adults (quicker path to heroin)
- Women of child-bearing age
- Criminal Justice population
- American Indians
- Polypharm patients
 - Specifically those combining opioids with benzodiazepines and/or muscle relaxers
- Former users
- Medicaid patients

Sign Up and **USE** the CSPMP

- Ensure Patient Safety
- Limit Liability
- Now Easier than Ever with Delegate Option

Sign Up To Save Lives

The Arizona Prescription Drug Misuse and Abuse Initiative encourages physicians and pharmacists to register for the Controlled Substances Prescription Monitoring Program.



Facilitate Use of Best Practices



ADVANCING EMERGENCY CARE

Arizona College of Emergency Physicians



Arizona Guidelines For Emergency Department Controlled Substance Prescribing



1. When possible one medical provider should provide all controlled substances to treat a patient's chronic pain.
2. The Prescription Monitoring Program should be checked prior to prescribing controlled substances.
3. The administration of intravenous and intramuscular controlled substances in the ED for the relief of acute exacerbations of chronic pain is discouraged.

SUMMARY OF ARIZONA OPIOID PRESCRIBING GUIDELINES FOR THE TREATMENT OF ACUTE PAIN

The goal of these guidelines is to balance the appropriate treatment of pain with approaches to more safely prescribe opioids. Thoughtful opioid prescribing for acute and post-operative pain can improve safety, reduce harm, and prevent the unintended or inappropriate long-term use of opioid medications.

Note: These guidelines are not intended to apply to hospice or palliative care patients (as defined by the World Health Organization), patients at end of life, or cancer-related pain.

- #1: Opioid medications should only be used for treatment of acute pain when the severity of the pain warrants that choice, and non-opioid pain medications or therapies will not provide adequate pain relief.
- #2: When opioid medications are prescribed for treatment of acute pain, the number dispensed should be no more than the number of doses needed. This should be based on the expected duration of pain severe enough to justify prescribing opioids for that condition.
- #3: When opioid medications are prescribed for acute pain, the patient should be counseled on the following:
 - Sharing with others is illegal.



SUMMARY OF ARIZONA OPIOID PRESCRIBING GUIDELINES FOR THE TREATMENT OF CHRONIC NON-TERMINAL PAIN (CNTP)

- #1: A comprehensive medical and pain related evaluation that includes assessing for substance use, psychiatric comorbidities, and functional status should be performed before initiating opioid treatment for chronic pain.
- #2: A goal directed trial of opioid therapy is considered appropriate when pain is severe enough to interfere with quality of life and function and the patient has failed to adequately respond to indicated non-opioid and non-drug therapeutic interventions. Potential benefits should be determined to outweigh risks. The patient should agree to participate in other aspects of a pain care plan such as physical therapy and cognitive behavioral therapy when these therapies are recommended and available.
- #3: The provider should assess for risk of misuse, addiction, or adverse effects, and perform a risk stratification before initiating opioid treatment.
- #4: Initiating opioids in patients with CNTP should ideally be limited to the evidence-based indication of short term therapy with the purpose of facilitating participation in a comprehensive care plan; however, if chronic opioid therapy (COT) is considered, a goal directed trial lasting 30-90 days should be the starting point. Continuing opioid treatment after the treatment trial should be a deliberate decision that weighs the risks and benefits of chronic opioid treatment for that

Arizona Guidelines For Dispensing Controlled Substances



2013

Arizona Prescription Drug Misuse and Abuse Initiative

The abuse of prescription drugs is a serious social and health problem in the United States. Arizona is no exception to this problem. According to data from Arizona's Prescription Drug Monitoring Program, there are approximately 10 million Class II-IV prescriptions written

Register for FREE CME

www.VLH.com/AZPrescribing

Safe and Effective Opioid Prescribing While Managing Acute and Chronic Pain

An online program offering 2 Free CME Credits to help Arizona DEA prescribers incorporate into practice the 2014 Arizona Opioid Prescribing Guidelines.



CLICK HERE to Get Started and Register Your VLH.com Account

There is increasing evidence that opioid medications are over-prescribed and poorly managed because physicians are not aware of appropriate opioid risk management strategies and non-opioid approaches to treating chronic pain. This

Learning Objectives

Educate Patients

<http://www.azcjc.gov/acjc.web/rx/default.aspx>

Pain Management A Guide for Patients



[Click here for Pain Management video](#)



◀ You would do anything for your friends...



but when it comes to medicine,
sharing isn't caring!
Your meds are just for you.



Parent talk kit

Tips for Talking and What to Say to Prevent Drug and Alcohol Abuse



Diverters

Doctor Shoppers, Pill Mills and the Candy Man

- Individuals seeking controlled substances for the purpose of selling them to others or healthcare professionals engaged in fraudulent prescribing practices
- What to do
 - Check the CSPMP
 - Safeguard DEA # and script pads
 - Communicate with other prescribers and pharmacists
 - Look for red flags
 - When to contact Regulatory Boards and Law Enforcement



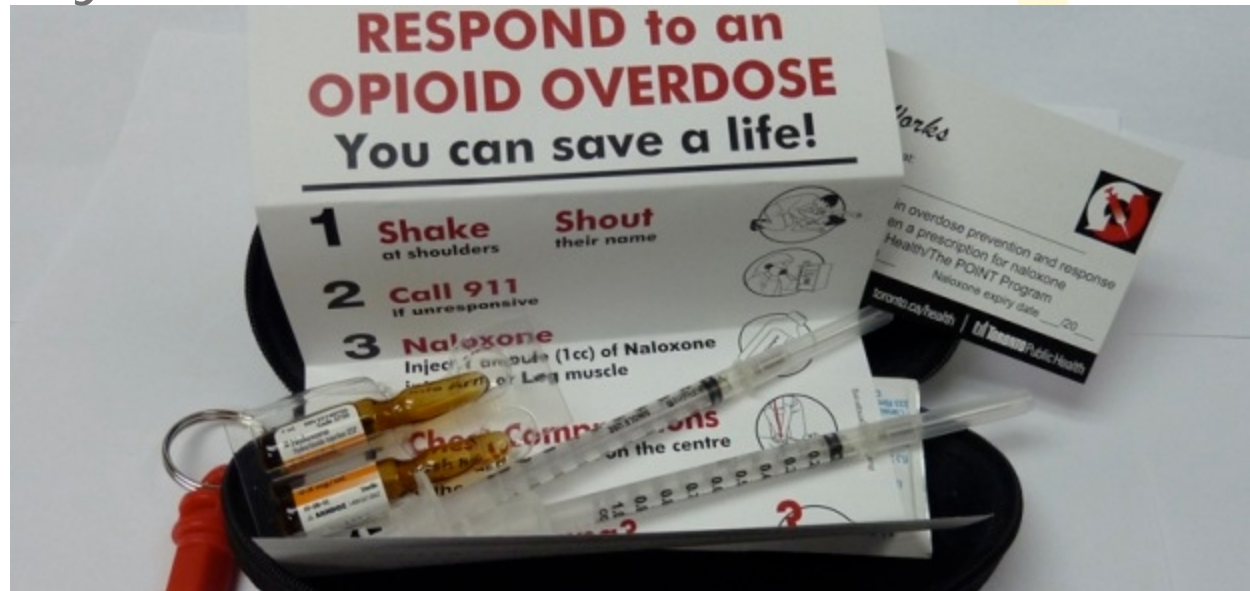
Strategy #2

Enhance Harm Reduction Strategies to Prevent Opioid Overdoses



Reverse Overdoses Through Naloxone

- HB2355
 - Pharmacists can dispense without a prescription to person at risk, family member or community member



What's Needed for Naloxone?

1. Develop and disseminate CME training modules on Naloxone
2. Develop and disseminate community-based Naloxone trainings and educational material for members
3. Support community-based distribution project
4. Promote co-prescribing to high risk members

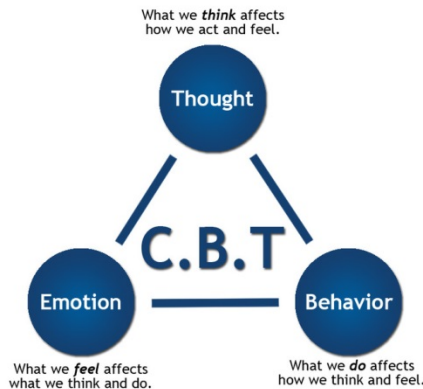


Strategy #3

Enhance Access to Integrated Medically Assisted Treatment



Evidence-Based Treatment



What's Needed for Integrated MAT

- Capacity assessment and gap analysis
- Awareness of CARA ACT and Data2000 changes
- Expanding MAT providers into primary care practices
- Centers of Excellence for Integrated MAT?
- Education and training on MAT (members, community, providers and external partners)

Coming Soon!

NAS and pregnant member strategy



Thank You.

